

# Proxy Solicitation Notice: 31<sup>st</sup> Annual Shareholders' Meeting

Dear Shareholders,

Warm greetings to all our shareholders.

Pursuant to Article 152 of the Financial Investment Services and Capital Markets Act and Article 160 of the Enforcement Decree thereof, we are hereby soliciting proxies for the exercise of voting rights. Please find detailed information as follows.

- Below -

## 1. Date/Time and Location

: March 26, 2026 at 10:00 KST

: Multi Hall 1st floor of Space.1, 242, Cheomdan-ro, Jeju-si, Jeju-do, Korea

## 2. Target of Solicitation

: All shareholders listed in the Register of Shareholders as of December 31, 2025.

## 3. Period

: From February 27, 2026, to the commencement of the 31<sup>st</sup> Annual Shareholders' Meeting on March 26, 2026.

## 4. Mailing Address (Proxy Form)

: Corporate Value, Kakao Corp

3F, Kakao Pangyo Agit Building A, 166 Pangyo-yero, Bundang-gu, Seongnam-si, Gyeonggi-do, 13529, Republic of Korea

## 5. For Further Inquiries

: Kakao Corp, Corporate Value (+82-2-6718-3053)

## 6. Public Notice of Management Reference Documents

: Available via the Financial Supervisory Service's DART system ([dart.fss.or.kr](http://dart.fss.or.kr)) of the FSC or the KRX.

: Refer to the attached Proxy Form provided in this announcement.

: Refer to the "Reference Documents for Proxy Solicitation" attached hereto for more detailed information regarding each agenda item.

Feb 24, 2026

Kakao Corp.

CEO Shina Chung

[Attachment. Proxy Form]

[Attachment. Reference Documents for Proxy Solicitation]

## Appointment of Proxy

At the 31st Annual Shareholders' Meeting and adjournment meeting or postponement of Kakao Co., Ltd. on March 26, 2026, I appoint one of the (Su-ryul Kim, June-Sub Lee) designated by Kakao Co., Ltd. as my agent and delegate the exercise of voting rights according to the approval and disapproval as follows.

- Below -

- |   |   |  |               |
|---|---|--|---------------|
| 1. Shareholder number   | : |  |               |
| 2. Number of shares Owned   | : |  | <b>Shares</b> |
| 3. Number of shares with voting rights  | : |  | <b>Shares</b> |
| 4. Number of shares to be delegated   | : |  | <b>Shares</b> |
| 5. Purpose of the Annual Shareholders' Meeting and whether or not to approve or disapprove by purpose |   |  |               |

Agenda	Purpose of the Annual Shareholders' Meeting	For	Against
No. 1	Approval of Consolidated Financial Statements and Separate Financial Statements for the 31st term (Jan. 1, 2025 ~ Dec. 31, 2025) (Including Statement of Appropriation of Retained earnings(draft), cash dividend per share: (75 KRW)		
No. 2	Partial amendment to the Articles of Incorporation	2-1 Amendment to the Business Objectives (Article 2)	
		2-2 Amendment to the Record Date for Shareholders' Meeting (Article 13)	
		2-3 Amendment to the Provision on Exclusion of Cumulative Voting System (Article 24, Additional rules Article 4)	
		2-4 Amendment to the Method of Verifying the Exercise of Voting Rights by Proxy (Article 20 and Additional rules Article 2)	
		2-5 Amendment to the Title of Independent Director (Article 23, Article 27 Paragraph 3, Article 27 Paragraph 4, Additional rules Article 3)	
		2-6 Increase in the Number of Audit Committee Members Subject to Separate Election and Enhancement of Voting Right Restrictions in Their Appointment and Removal (Article 27 Paragraph 7, Article 27 Paragraph 10, Additional rules Article 5)	
		2-7 Resolution on Enhancing the Efficiency of the Board of Directors' Operations (Article 23 Paragraph 1)	
		2-8 Amendments to Other Miscellaneous Provisions (Additional rules Article 1)	
No. 3	Appointment of the members of the Board of Directors (One Inside	3-1 Appointment of Inside Director (Shina Chung, 2-year term)	
		3-2 Appointment of Outside Director (Youngjun Kim, 3-	



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6. Shareholder number : \_\_\_\_\_
7. Number of shares Owned : \_\_\_\_\_ Shares
8. Number of shares with voting rights : \_\_\_\_\_ Shares
9. Number of shares to be delegated : \_\_\_\_\_ Shares
10. Purpose of the Annual Shareholders' Meeting and whether or not to approve or disapprove by purpose

Agenda	Purpose of the Annual Shareholders' Meeting	For	Against	Abstain	
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		2-8 Amendments to Other Miscellaneous Provisions (Additional rules Article 1)			

