

연결손익계산서 (K-IFRS)

(단위: 백만원)	2017	1Q18	2Q18	3Q18	4Q18	2018	1Q19	2Q19	2019	QoQ	QoQ(%)	YoY	YoY(%)
매출액	1,972,326	555,421	588,933	599,293	673,345	2,416,992	706,312	733,035	1,439,348	+26,723	+3.8%	+144,102	+24.5%
플랫폼부문	824,707	232,281	251,057	253,010	302,967	1,039,315	313,114	326,836	639,949	+13,722	+4.4%	+75,779	+30.2%
특비즈	258,117	88,544	97,587	107,139	127,871	421,141	126,906	138,928	265,835	+12,022	+9.5%	+41,342	+42.4%
포털비즈	502,909	121,723	128,367	115,545	129,793	495,429	126,416	136,941	263,357	+10,525	+8.3%	+8,573	+6.7%
신사업	63,681	22,014	25,103	30,326	45,303	122,744	59,791	50,966	110,758	-8,825	-14.8%	+25,864	+103.0%
콘텐츠부문	1,147,620	323,141	337,876	346,283	370,378	1,377,678	393,199	406,200	799,398	+13,001	+3.3%	+68,323	+20.2%
게임 콘텐츠	342,037	105,591	111,638	99,397	100,334	416,960	94,033	98,408	192,441	+4,375	+4.7%	-13,230	-11.9%
뮤직 콘텐츠	478,540	126,269	130,461	135,991	140,129	532,850	137,228	144,613	281,841	+7,385	+5.4%	+14,152	+10.8%
유료 콘텐츠	126,911	43,767	50,845	60,482	63,313	218,407	74,647	81,512	156,159	+6,866	+9.2%	+30,667	+60.3%
IP비즈니스 기타	200,131	47,514	44,932	50,412	66,602	209,461	87,291	81,666	168,957	-5,625	-6.4%	+36,734	+81.8%
영업비용	1,806,947	545,020	561,343	568,629	669,052	2,344,044	678,649	692,577	1,371,226	+13,928	+2.1%	+131,233	+23.4%
인건비	420,262	127,258	125,921	130,349	158,323	541,852	160,127	159,044	319,172	-1,083	-0.7%	+33,123	+26.3%
매출연동비	843,661	250,720	260,802	261,099	306,867	1,079,489	330,644	341,883	672,526	+11,239	+3.4%	+81,080	+31.1%
외주/인프라비	227,604	68,112	73,743	84,719	87,804	314,379	89,930	84,424	174,354	-5,506	-6.1%	+10,681	+14.5%
마케팅비	118,240	48,324	46,062	37,187	55,741	187,314	32,947	39,937	72,884	+6,990	+21.2%	-6,125	-13.3%
상각비	130,972	31,445	33,943	34,532	38,193	138,113	50,142	53,360	103,502	+3,218	+6.4%	+19,417	+57.2%
기타	66,208	19,159	20,872	20,742	22,124	82,897	14,859	13,928	28,787	-931	-6.3%	-6,943	-33.3%
영업이익	165,380	10,402	27,590	30,664	4,293	72,949	27,663	40,459	68,122	+12,795	+46.3%	+12,869	+46.6%
<i>영업이익률(%)</i>	8.38%	1.9%	4.7%	5.1%	0.6%	3.02%	3.9%	5.5%	4.7%	+1.6%p	+40.9%	+0.8%p	+17.8%
기타수익	36,247	12,858	12,504	27,492	21,676	74,531	8,837	13,463	22,299	+4,626	+52.4%	+958	+7.7%
기타비용	90,568	14,205	13,415	24,616	33,536	85,772	16,048	10,955	27,003	-5,093	-31.7%	-2,459	-18.3%
금융수익	78,947	14,559	35,388	18,429	44,077	112,453	22,801	13,319	36,120	-9,482	-41.6%	-22,069	-62.4%
금융비용	45,744	8,585	7,140	6,500	27,918	50,143	5,729	13,770	19,499	+8,041	+140.3%	+6,629	+92.8%
지분법이익	9,036	22,151	2,093	2,769	-20,361	6,652	2,988	11,052	14,040	+8,064	+269.9%	+8,959	+428.0%
계속사업법인세차감전순이익	153,298	37,181	57,021	48,238	-11,769	130,670	40,512	53,567	94,079	+13,055	+32.2%	-3,454	-6.1%
계속사업법인세비용	28,204	22,531	34,527	40,854	16,870	114,781	22,948	22,575	45,523	-374	-1.6%	-11,952	-34.6%
계속사업연결당기순이익	125,094	14,649	22,494	7,384	-28,639	15,889	17,564	30,992	48,556	+13,429	+76.5%	+8,498	+37.8%
중단사업순이익	0	0	0	0	0	0	0	0	0	+0		+0	
연결당기순이익	125,094	14,649	22,494	7,384	-28,639	15,889	17,564	30,992	48,556	+13,429	+76.5%	+8,498	+37.8%
지배지분순이익	108,597	13,854	18,366	16,635	-969	47,886	27,512	38,775	66,287	+11,263	+40.9%	+20,408	+111.1%
비지배지분순이익	16,497	796	4,128	-9,251	-27,670	-31,997	-9,948	-7,782	-17,730			-11,910	-288.5%
EBITDA	295,198	40,970	60,607	65,648	40,753	207,978	78,113	94,190	172,303	+16,078	+20.6%	+33,583	+55.4%

연결재무상태표(K-IFRS)

(단위: 백만원)

계정과목	2017.03.31	2017.06.30	2017.09.30	2017.12.31	2018.03.31	2018.06.30	2018.09.30	2018.12.31	2019.03.31	2019.06.30	QoQ
자 산											
유동자산	1,234,450	1,520,075	2,143,548	1,993,096	3,218,752	3,005,101	2,830,285	2,858,950	2,772,525	2,647,247	-125,278
현금및현금성자산	618,541	744,582	953,532	1,116,793	1,797,944	1,670,638	1,500,842	1,247,013	1,633,397	1,617,254	-16,143
단기금융상품	273,176	372,168	440,407	394,152	977,562	876,752	793,593	924,215	496,452	380,159	-116,293
당기손익-공정가치 측정 금융자산	0	0	0	0	0	0	0	25,781	88,689	42,573	-46,116
기타포괄손익-공정가치 측정 금융자산	0	0	0	0	124	111	0	0	0	0	0
매도가능증권	726	137	97	103	0	0	0	0	0	0	0
파생상품자산	1,919	1,919	1,919	53,650	217	217	217	1,174	7,901	7,081	-820
매출채권	166,003	177,099	185,940	179,238	0	173,920	171,765	193,669	104,408	127,484	23,076
금융리스채권	0	0	0	0	0	0	0	0	0	110	110
기타유동금융자산	83,872	91,828	301,295	134,343	120,945	124,695	179,848	207,656	233,342	240,958	7,616
재고자산	12,691	15,526	15,173	21,560	22,078	32,363	36,609	35,836	42,784	51,518	8,734
기타유동자산	77,522	116,816	245,184	93,258	119,253	126,405	147,410	223,605	165,552	180,110	14,558
비유동자산	4,260,188	4,289,978	4,350,550	4,356,332	4,506,122	4,728,926	4,880,614	5,100,592	5,302,453	5,531,061	228,608
장기금융상품	10,559	10,508	10,472	10,685	12,101	10,522	10,004	50,689	50,618	51,005	387
당기손익-공정가치 측정 금융자산	0	0	0	0	127,092	123,203	161,412	104,846	113,763	318,609	204,847
기타포괄손익-공정가치 측정 금융자산	0	0	0	0	88,374	279,882	309,995	329,345	330,158	328,176	-1,982
장기매도가능증권	106,633	116,231	172,651	160,038	0	0	0	0	0	0	0
관계기업 및 공동기업 투자	98,155	120,928	134,655	161,950	210,444	232,998	285,390	305,188	302,881	352,323	49,442
장기금융리스채권	0	0	0	0	0	0	0	0	0	106	106
기타비유동금융자산	37,008	36,721	34,571	39,879	43,294	48,397	50,263	58,321	57,835	59,221	1,385
유형자산	263,425	267,044	264,623	271,044	268,106	275,741	294,698	314,812	331,638	329,072	-2,566
무형자산	3,719,432	3,713,619	3,703,579	3,689,582	3,710,940	3,720,578	3,744,246	3,865,265	3,867,635	3,837,592	-30,043
투자부동산	0	0	0	0	9,311	0	0	0	0	0	0
사용권자산	0	0	0	0	0	0	0	-	184,872	181,282	-3,591
기타비유동자산	6,706	6,451	9,436	8,789	8,751	7,560	11,727	16,412	16,159	17,879	1,720
이연법인세자산	18,270	18,475	20,563	14,366	27,709	30,044	12,879	55,716	46,895	55,795	8,900
자산총계	5,494,638	5,810,052	6,494,098	6,349,428	7,724,874	7,734,027	7,710,899	7,959,542	8,074,978	8,178,308	103,330
부 채											
유동부채	770,121	832,658	1,060,838	1,040,863	1,201,099	1,697,822	1,875,517	2,039,196	1,969,879	2,036,752	66,874
매입채무 및 기타채무	247,581	256,083	264,238	280,380	313,718	325,510	355,327	460,813	413,977	474,869	60,891
단기차입금	156,256	158,583	155,027	174,372	220,318	758,166	757,253	609,480	554,202	501,631	-52,571
유동성장기차입금	17	0	452	0	0	0	0	0	0	0	0
기타유동금융부채	10,783	16,275	17,533	42,247	37,711	21,317	22,066	174,313	192,490	252,335	59,845
미지급법인세	34,482	40,950	114,476	115,123	147,062	50,178	65,260	71,040	83,985	51,701	-32,284
충당부채	1,325	1,179	586	1,934	2,356	3,999	6,040	3,636	4,013	8,812	4,799
파생상품부채	7,375	7,375	7,375	2,254	0	0	0	13,916	14,529	19,129	4,599
단기리스부채	0	0	0	0	0	0	0	0	34,930	51,168	16,239
기타유동부채	312,303	352,212	501,151	424,553	479,934	538,651	669,571	705,998	671,752	677,107	5,355
비유동부채	977,551	985,241	988,035	800,745	771,624	253,191	250,798	293,188	467,147	475,568	8,421
비유동매입채무 및 기타채무	2,569	2,119	2,454	1,607	705	839	391	915	491	7,605	7,114
장기차입금	795,920	796,012	794,321	620,808	574,752	41,926	41,942	44,995	47,150	64,466	17,317
비유동충당부채	4,227	4,353	4,037	4,211	4,232	4,893	6,380	7,611	12,116	12,900	784
장기리스부채	0	0	0	0	0	0	0	0	151,320	133,999	-17,321
순확정급여부채	6,967	12,203	17,220	1,963	6,473	14,027	19,951	2,822	10,013	13,512	3,499
기타장기충당원금부채	29,892	31,487	32,988	32,015	34,201	36,379	38,985	40,156	43,080	45,602	2,522
이연법인세부채	137,839	138,929	136,387	139,502	150,186	153,904	141,818	151,228	155,890	149,519	-6,372
기타비유동금융부채	138	139	627	640	1,074	1,223	1,330	45,461	47,086	47,887	800
기타비유동부채	0	0	0	0	0	0	0	0	0	79	79
부채총계	1,747,672	1,817,899	2,048,873	1,841,609	1,972,723	1,951,013	2,126,315	2,332,385	2,437,026	2,512,321	75,295
자 본											
자본금	33,908	33,941	33,970	34,004	38,187	38,193	41,743	41,744	41,749	41,779	30
자본잉여금	3,103,430	3,235,681	3,552,564	3,603,587	4,752,062	4,739,992	4,628,189	4,647,543	4,645,830	4,661,890	16,060
자본조정	-10,935	-9,446	-7,827	-6,026	-4,570	-2,917	-1,145	1,492	3,854	5,575	1,721
기타포괄손익누계액	-3,006	-1,335	8,084	-4,968	-19,144	-21,192	-24,127	-7,329	-9,313	-4,976	4,337
이익잉여금	347,660	358,964	391,019	402,542	416,165	437,598	454,216	453,400	470,860	509,635	38,775
비지배지분	275,908	374,349	467,416	478,681	569,450	591,341	485,707	490,307	484,972	452,083	-32,889
자본총계	3,746,966	3,992,153	4,445,225	4,507,820	5,752,151	5,783,014	5,584,584	5,627,158	5,637,952	5,665,987	28,035
부채 및 자본총계	5,494,638	5,810,052	6,494,098	6,349,428	7,724,874	7,734,027	7,710,899	7,959,542	8,074,978	8,178,308	103,330

별도손익계산서 (K-IFRS)

(단위: 백만원)

	2017	1Q18	2Q18	3Q18	4Q18	2018	1Q19	2Q19	2019	QoQ	QoQ(%)	YoY	YoY(%)
매출액	978,700	244,578	252,523	291,778	385,046	1,173,925	331,522	361,961	693,483	+30,438	+9.2%	+109,438	+43.3%
영업비용	881,149	228,192	223,005	255,788	344,574	1,051,559	296,869	316,612	613,481	+19,744	+6.7%	+93,607	+42.0%
인건비	237,900	63,853	59,443	63,665	83,431	270,391	66,316	66,071	132,386	-245	-0.4%	+6,628	+11.1%
매출연동비	344,501	93,908	92,106	110,641	164,786	461,441	151,260	162,666	313,926	+11,407	+7.5%	+70,560	+76.6%
외주/인프라비	165,573	41,257	44,123	47,963	50,438	183,781	45,234	47,056	92,289	+1,822	+4.0%	+2,933	+6.6%
마케팅비	38,087	6,146	3,380	7,140	12,875	29,540	2,184	4,844	7,029	+2,660	+121.8%	+1,465	+43.3%
상각비	70,070	17,305	17,478	19,471	25,810	80,065	28,277	31,438	59,715	+3,162	+11.2%	+13,960	+79.9%
기타	25,018	5,724	6,476	6,908	7,234	26,342	3,599	4,537	8,136	+939	+26.1%	-1,939	-29.9%
영업이익	97,551	16,386	29,518	35,990	40,472	122,366	34,654	45,348	80,002	+10,695	+30.9%	+15,830	+53.6%
<i>영업이익률(%)</i>	<i>10.0%</i>	<i>6.7%</i>	<i>11.7%</i>	<i>12.3%</i>	<i>10.5%</i>	<i>10.4%</i>	<i>10.5%</i>	<i>12.5%</i>	<i>11.5%</i>	<i>+2.1%p</i>		<i>+0.8%p</i>	
기타수익	244,605	50,042	3,545	2,613	2,359	58,558	1,006	1,344	2,350	+338	+33.5%	-2,201	-62.1%
기타비용	86,259	4,973	7,317	3,192	26,873	42,354	13,664	12,060	25,724	-1,605	-11.7%	+4,743	+64.8%
금융수익	43,324	17,829	39,812	5,791	16,795	80,226	13,638	12,494	26,132	-1,144	-8.4%	-27,318	-68.6%
금융비용	51,795	9,207	1,439	6,934	18,552	36,131	3,995	4,446	8,441	+452	+11.3%	+3,008	+209.1%
계속사업법인세차감전순이익	247,426	70,077	64,120	34,268	14,201	182,665	31,639	42,680	74,319	+11,041	+34.9%	-21,439	-33.4%
계속사업법인세비용	29,872	16,693	19,806	40,820	15,117	92,435	10,435	16,543	26,977	+6,108	+58.5%	-3,263	-16.5%
중단사업순이익	0	0	0	0	0	0	0	0	0	+0		+0	
당기순이익	217,554	53,384	44,314	-6,552	-915	90,230	21,204	26,137	47,342	+4,933	+23.3%	-18,176	-41.0%
EBITDA	167,458	33,497	46,614	56,313	65,396	201,821	63,188	76,797	139,985	+13,608	+21.5%	+30,182	+64.7%

별도재무상태표(K-IFRS)

(단위: 백만원)

계정과목	2017.03.31	2017.06.30	2017.09.30	2017.12.31	2018.03.31	2018.06.30	2018.09.30	2018.12.31	2019.03.31	2019.06.30	QoQ
자 산											
유동자산	493,467	519,002	870,913	632,508	1,677,009	1,350,858	1,643,770	1,261,480	1,269,433	1,047,722	-221,711
현금및현금성자산	261,861	187,675	417,539	388,574	997,491	747,162	742,441	250,920	666,790	704,126	37,337
단기금융상품	16,899	118,695	98,223	14,834	474,376	402,011	508,641	601,712	257,254	15,533	-241,721
매출채권	77,233	80,744	83,978	77,955	80,305	73,810	74,094	71,333	64,135	77,196	13,061
단기금융리스채권	0	0	0	0	0	0	0	0	0	1,071	1,071
기타유동금융자산	109,965	103,587	236,590	128,318	98,893	102,457	238,316	306,244	243,966	200,405	-43,562
재고자산	3,647	6,431	8,033	5,508	6,907	6,781	12,002	2,640	5,004	9,605	4,601
파생상품자산	0	0	0	0	0	0	4,720	957	7,351	6,532	-820
기타유동자산	23,862	21,869	26,549	17,319	19,038	18,636	63,556	27,674	24,932	33,254	8,322
비유동자산	4,345,826	4,343,702	4,404,420	4,324,369	4,388,836	4,689,080	4,785,124	4,941,359	5,053,845	5,238,661	184,816
장기금융상품	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	0
당기손익-공정가치측정금융자산	0	0	0	0	0	23,984	34,220	37,674	38,288	241,490	203,202
기타포괄손익-공정가치측정금융자산	0	0	0	0	0	212,752	217,923	237,572	237,081	237,081	0
장기매도가능증권	54,948	57,583	108,975	97,059	95,576	0	0	0	0	0	0
파생금융상품	0	0	0	0	0	0	0	0	0	0	0
종속기업,관계기업 및 공동기업투자	2,368,459	2,368,945	2,442,759	2,368,582	2,443,398	2,607,287	833,251	1,496,538	1,485,643	1,474,580	-11,063
기타비유동금융자산	9,849	9,289	8,851	9,304	9,973	9,864	16,223	9,200	10,641	10,659	17
유형자산	206,547	207,211	203,381	208,084	204,132	205,992	231,981	236,016	252,342	250,128	-2,214
사용권자산	0	0	0	0	0	0	0	0	104,204	96,270	-7,933
장기금융리스채권	0	0	0	0	0	0	0	0	0	2,278	2,278
무형자산	1,689,813	1,684,701	1,624,592	1,620,416	1,618,499	1,613,864	3,414,445	2,875,510	2,882,313	2,882,375	62
투자부동산	0	0	0	0	0	0	21,789	21,777	21,728	21,678	-49
퇴직연금운용자산	0	0	0	5,195	1,678	0	0	8,250	4,580	2,861	-1,720
기타비유동자산	6,210	5,973	5,861	5,730	5,581	5,337	5,291	8,823	7,025	9,261	2,236
자 산 총 계	4,839,293	4,862,703	5,275,333	4,956,878	6,065,845	6,039,938	6,428,894	6,202,839	6,323,279	6,286,383	-36,895
부 채											
유동부채	760,308	768,571	972,057	948,931	1,019,728	1,252,991	1,495,276	1,250,706	1,268,220	1,205,494	-62,726
매입채무및기타채무	148,533	133,333	146,400	163,318	170,482	170,369	305,425	404,760	520,230	539,098	18,868
단기차입금	353,675	355,181	356,714	378,088	429,614	731,495	732,683	564,921	516,575	458,234	-58,341
단기리스부채	0	0	0	0	0	0	0	0	22,074	23,740	1,666
기타유동금융부채	12,617	3,441	2,756	11,099	12,044	1,551	5,159	16,329	13,859	4,281	-9,578
미지급법인세	6,646	14,477	73,666	81,507	104,652	39,119	55,755	59,204	67,533	33,754	-33,779
파생상품부채	29,758	24,102	21,972	43,997	45,550	34,540	0	8,915	8,637	7,435	-1,201
기타유동부채	208,906	238,037	370,549	270,922	257,386	275,917	395,880	196,577	119,312	133,951	14,638
유동반품충당부채	0	0	0	0	0	0	374	0	0	0	0
충당부채	173	0	0	0	0	0	0	0	0	5,000	5,000
비유동부채	637,236	642,516	640,879	450,237	391,545	95,722	190,471	200,790	289,560	281,695	-7,865
비유동매입채무및기타채무	118	240	165	162	162	159	1,488	1,642	1,642	2,016	374
장기차입금	568,569	568,501	566,649	392,974	340,118	39,926	39,933	39,939	39,946	39,952	7
장기리스부채	0	0	0	0	0	0	0	0	84,040	79,407	-4,634
비유동충당부채	3,567	3,585	3,267	3,285	3,298	3,312	4,246	4,292	8,702	8,764	62
순확정급여부채	2,709	6,125	8,465	0	0	1,896	5,533	0	0	0	0
기타장기종업원급여부채	26,327	27,672	29,004	24,715	26,118	27,481	29,163	28,448	30,039	31,543	1,504
이연법인세부채	35,947	36,392	33,275	28,992	21,696	22,754	109,859	126,350	125,046	119,751	-5,295
기타비유동부채	0	0	0	0	0	0	0	0	0	79	79
기타비유동금융부채	0	0	55	110	152	194	249	118	145	183	37
부 채 총 계	1,397,544	1,411,087	1,612,936	1,399,168	1,411,272	1,348,713	1,685,747	1,451,496	1,557,780	1,487,188	-70,591
자 본											
자본금	33,908	33,941	33,970	34,004	38,187	38,193	41,743	41,744	41,749	41,779	30
자본잉여금	3,058,151	3,058,510	3,061,268	3,036,434	4,086,797	4,087,116	4,096,188	4,096,216	4,097,226	4,103,033	5,807
자본조정	-10,935	-9,446	-7,827	-6,026	-4,570	-2,917	43,782	35,547	37,909	39,630	1,721
기타포괄손익누계액	5,001	4,400	5,895	-4,472	-10,407	-20,046	-20,893	-1,606	-1,978	-1,978	0
이익잉여금(결손금)	355,623	364,212	569,091	497,769	544,565	588,879	582,327	579,442	590,594	616,731	26,137
자 본 총 계	3,441,749	3,451,616	3,662,397	3,557,710	4,654,573	4,691,225	4,743,147	4,751,343	4,765,499	4,799,195	33,696
부채와자본총계	4,839,293	4,862,703	5,275,333	4,956,878	6,065,845	6,039,938	6,428,894	6,202,839	6,323,279	6,286,383	-36,895

카카오 연결인원현황

Name	1Q18	2Q18	3Q18	Former Criteria	New Criteria	1Q19	2Q19	QoQ	YoY
				4Q18	4Q18				
카카오	2,529	2,533	2,952	2,775	2,531	2,598	2,610	▲12	-
카카오 종속회사	3,809	4,073	3,985	4,500	4,744	5,680	5,332	▽348	-
인원수 계	6,338	6,606	6,937	7,275	7,275	8,278	7,942	▽336	▲1,336

* 본사와 자회사의 겸직중인 직원의 경우 기존 본사 소속으로 분류되었으나, 2019년 1분기 부터 직원의 주근무지를 기준으로 분류하고 있습니다.

* 2Q19 종속회사 (총 81개사) : ㈜다음글로벌홀딩스, Path Mobile Inc Pte Ltd, ㈜디케이스서비스, ㈜디케이테크인, ㈜디케이비즈니스, DK CHINA Co., Ltd., DK CHINA YanJiao Co., Ltd., 이미지온㈜, ㈜버즈피아, Beijing KAKAO Co., Ltd., ㈜울트라캡슐, KAKAO JAPAN Corp., DK, ZUBON, ㈜키즈노트, ㈜카카오인베스트먼트, ㈜티앤케이팩토리, ㈜카카오벤처스(구, 케이큐브벤처스), 룩앤울㈜, ㈜카카오아이엑스, (주)손노리, Kakao IX USA Ltd, Kakao Page Pte. LTD, ㈜카카오게임즈, ㈜프렌즈게임즈(구,슈퍼노바일레븐), ㈜엔글, Kakao Games Europe B.V(구, Daum Games Europe B.V), Kakao Games USA, Inc., ㈜카카오브이엑스, Kakao Games Japan Co., Ltd, 태식상무유한공사, 지스왕중국상해법인, (주)툰노리, ㈜어바웃타임, ㈜카카오페이지(구, 포도트리), PT. Path Mobile Indonesia, ㈜링키지랩, ㈜카카오엠, ㈜스타십엔터테인먼트, Kakao IX Japan, Kakao IX China, ㈜하이라인엔터테인먼트(구,주)하우스오브뮤직), ㈜엠텍크루, ㈜크래커엔터테인먼트, (주)문화인, 크리스피스튜디오(주), ㈜메가몬스터(구, 스토리플랜트), ㈜파킹스퀘어, (주)플레이엠엔터테인먼트 KI SG PTE. LTD, (주)카카오메이커스, (주)카카오브레인, ㈜케이벤처그룹, ㈜카카오페이, ㈜카카오모빌리티, ㈜아씨오, ㈜이앤티스토리엔터테인먼트, Panzea Pte. Ltd., Klaytn Pte. Ltd., (주)카카오커머스, ㈜삼양씨앤씨, ㈜키위플러스, Kakao G, (주)그라운드원, Ground X, (주)핀플레이, (주)라이프엠엠오, KakaoIX UK Ltd., (주)사운드스트엔터테인먼트, (주)알에스미디어, (주)비에이치엔터테인먼트, (주)매니지먼트숲 (주)네오바자르, Neobazar Indonesia, (주)다운크리에이티브, (주) 제이코믹스, Beijing Da yun, (주)제이와이드컴퍼니, (주)레디엔터테인먼트, 상해레디 문화전파 유한공사.

* 상기 종속회사는 인건비 산정에 포함된 종속회사를 나타낸 것으로 회계 기준상 연결종속회사와는 차이가 있을 수 있습니다.

* 상기 숫자에는 정규직 및 계약직 사원이 포함되어 있으며, 어시스턴트와 인턴은 포함되어있지 않습니다.