

Consolidated Statements of Income (K-IFRS)

(Unit: KRW Million)

	2020	1Q21	2Q21	3Q21	4Q21	2021	1Q22	2Q22	3Q22	2022	QoQ	QoQ(%)	YoY	YoY(%)
Total Revenue	4,156,816	1,257,965	1,352,195	1,740,779	1,785,730	6,136,669	1,651,703	1,822,315	1,858,697	5,332,715	+36,382	+2.0%	+117,917	+6.8%
Platform	2,247,924	695,520	761,750	778,727	1,004,780	3,240,778	885,985	930,655	986,935	2,803,575	+56,280	+6.0%	+208,208	+26.7%
Talk Biz	1,148,979	373,552	390,455	404,902	475,012	1,643,922	460,972	453,217	467,400	1,381,590	+14,183	+3.1%	+62,498	+15.4%
Portal Biz	477,951	117,464	125,132	119,162	130,745	492,503	114,036	102,378	109,779	326,192	+7,401	+7.2%	-9,383	-7.9%
Platform-Others	620,994	204,504	246,164	254,662	399,023	1,104,353	310,978	375,059	409,756	1,095,793	+34,696	+9.3%	+155,093	+60.9%
Content	1,908,892	562,444	590,445	962,053	780,950	2,895,891	765,718	891,660	871,762	2,529,140	-19,898	-2.2%	-90,291	-9.4%
Story	527,987	174,661	186,372	218,750	211,920	791,702	240,486	227,588	231,271	699,345	+3,682	+1.6%	+12,521	+5.7%
Game	495,458	130,291	128,564	463,077	276,826	998,759	245,819	336,782	296,128	878,730	-40,655	-12.1%	-166,950	-36.1%
Media	180,124	72,903	87,432	83,118	89,462	332,915	74,993	118,039	94,146	287,178	-23,893	-20.2%	+11,028	+13.3%
Music	705,324	184,589	188,078	197,107	202,742	772,516	204,420	209,251	250,217	663,888	+40,967	+19.6%	+53,110	+26.9%
Operating Expenses	3,700,961	1,100,420	1,189,586	1,572,605	1,679,142	5,541,752	1,493,047	1,651,293	1,708,365	4,852,706	+57,072	+3.5%	+135,760	+8.6%
Labor Cost	920,205	292,915	301,048	307,182	515,765	1,416,910	419,971	426,195	433,284	1,279,451	+7,089	+1.7%	+126,102	+41.1%
Cost of Revenue	1,746,443	493,029	530,262	805,810	648,173	2,477,275	584,402	654,814	711,351	1,950,566	+56,537	+8.6%	-94,460	-11.7%
Outsourcing / Infrastructure	457,680	144,484	164,925	197,792	233,780	740,981	204,649	235,783	238,398	678,830	+2,615	+1.1%	+40,606	+20.5%
Marketing Expenses	232,274	67,223	91,129	148,070	128,811	435,233	114,605	150,297	111,970	376,873	-38,327	-25.5%	-36,100	-24.4%
Depreciation and Amortization Cost	265,289	79,152	78,794	89,057	119,796	366,800	130,768	135,591	153,009	419,368	+17,418	+12.8%	+63,952	+17.8%
Miscellaneous	5,839	4,256	1,476	1,735	1,667	9,134	1,436	3,995	10,507	15,938	+6,512	+163.0%	+8,772	+505.6%
	73,230	19,360	21,951	22,959	31,150	95,419	37,217	44,618	49,845	131,680	+5,227	+11.7%	+26,886	+117.1%
Operating Profit	455,856	157,545	162,609	168,175	106,588	594,917	158,656	171,022	150,332	480,009	-20,690	-12.1%	-17,843	-10.6%
<i>Operating Profit Margin</i>	11.0%	12.5%	12.0%	9.7%	6.0%	9.7%	9.6%	9.4%	8.1%	9.0%	-1.3%p		-1.6%p	
Other Non-Operating Income	352,353	54,440	66,051	799,581	813,358	1,733,429	1,665,287	138,613	133,594	1,937,493	-5,019	-3.6%	-665,987	-83.3%
Other Non-Operating Expenses	546,064	6,604	19,237	20,697	360,710	407,247	48,351	34,449	35,677	118,477	+1,228	+3.6%	+14,980	+72.4%
Financial Income	216,106	47,881	18,268	43,939	67,731	177,819	68,476	69,767	63,373	201,616	-6,394	-9.2%	+19,434	+44.2%
Financial Expenses	72,670	69,689	64,666	90,409	90,553	315,317	94,687	73,280	67,080	235,047	-6,200	-8.5%	-23,329	-25.8%
Equity-method Income	8,692	135,130	186,656	171,227	17,080	510,093	10,214	-35,158	-7,831	-32,774	+27,327	+77.7%	-179,057	-104.6%
Profits of associates and joint ventures accou	68,921	150,939	205,755	176,613	63,094	596,401	45,425	9,961	23,682	79,069	+13,721	+137.7%	-152,931	-86.6%
Losses of associates and joint ventures accou	60,229	15,809	19,099	5,387	46,014	86,308	35,211	45,119	31,513	111,843	-13,606	-30.2%	+26,126	+485.0%
Profit before Income Tax	414,271	318,703	349,681	1,071,815	553,494	2,293,694	1,759,595	236,514	236,711	2,232,820	+197	+0.1%	-835,105	-77.9%
Income Tax	240,912	78,829	33,757	205,536	329,418	647,540	437,461	135,312	99,550	672,322	-35,762	-26.4%	-105,986	-51.6%
Net Profit from Continued Operations	173,360	239,874	315,924	866,279	224,076	1,646,153	1,322,134	101,203	137,161	1,560,497	+35,958	+35.5%	-729,118	-84.2%
Net Profit	173,360	239,874	315,924	866,279	224,076	1,646,153	1,322,134	101,203	137,161	1,560,497	+35,958	+35.5%	-729,118	-84.2%
Controlling Interests	155,624	224,536	311,660	779,122	76,834	1,392,152	1,303,137	67,613	106,335	1,477,084	+38,722	+57.3%	-672,788	-86.4%
Non-controlling Interests	17,736	15,337	4,264	87,157	147,243	254,001	18,997	33,590	30,826	83,413	-2,764	-8.2%	-56,330	-64.6%
EBITDAR	718,202	236,666	241,016	255,060	225,418	958,160	288,475	306,075	301,757	896,307	-4,318	-1.4%	+46,697	+18.3%
Adjusted EBITDAR	-	258,172	279,579	269,755	298,674	1,106,180	331,970	345,470	335,243	1,012,683	-10,226	-3.0%	+65,489	+24.3%

1) EBITDAR: Rental expenses included in lease amortization from 1Q 2019 (EBITDA till FY2018)

2) Adjusted EBITDAR: EBITDA + stock-based compensation

Consolidated Statements of Financial Position (K-IFRS)

(Unit: KRW Million)

Accounts	2021.12.31	2022.03.31	2022.06.30	2022.09.30
Assets				
Current Assets	8,102,194	8,204,176	7,929,367	8,286,538
Cash and Cash Equivalents	5,231,504	4,768,675	4,279,894	4,555,255
Short-term Financial Instruments	1,573,559	1,451,732	1,450,446	1,154,413
Fair value through profit or loss	305,060	834,049	922,535	1,378,018
Derivatives Instruments Assets	352	135	135	135
Account Receivable	398,117	355,291	461,252	420,692
Other Current Financial Assets	319,120	408,925	302,786	297,833
Inventory Assets	91,808	104,519	129,789	153,540
Other Current Assets	182,674	280,849	379,246	326,652
Assets held for sale	-	-	3,284	-
Non-Current Assets	13,711,985	15,452,418	16,027,968	16,385,212
Long-term Available for Sales	10,139	10,141	10,155	10,157
Fair value through profit or loss	302,249	326,962	340,116	438,063
Fair value through other comprehensive income	1,219,163	3,182,170	3,021,540	2,900,809
Derivatives Instruments Assets	-	1,831	4,753	4,753
Investments in Associates and Joint Ventures	3,215,802	2,697,644	2,662,505	2,743,743
Other Non-current Financial Assets	144,002	244,391	264,612	263,050
Tangible Assets	554,916	590,170	697,665	786,951
Intangible Assets	6,347,795	6,443,985	6,938,144	7,168,822
Investment Properties	101,296	100,051	98,805	97,560
Right-of-use Assets	1,399,234	1,470,123	1,625,693	1,613,016
Other Non-current Assets	345,470	318,630	300,018	293,145
Deferred Income Tax Assets	71,920	66,321	63,960	65,143
Finance Assets	965,379	787,198	819,617	773,469
Cash and Deposit	341,952	193,249	169,834	161,180
Fair value through profit or loss	495,952	470,107	475,146	430,653
Fair value through other comprehensive income	-	-	-	-
Tangible Assets	11,782	12,031	14,199	14,710
Intangible Assets	33,228	60,440	59,222	57,744
Right-of-use Assets	11,200	3,924	2,222	3,527
Other Finance Assets	30,498	29,911	75,851	76,414
Other Assets	40,767	17,536	23,143	29,242
Total Assets	22,779,559	24,443,792	24,776,951	25,445,219
Liabilities				
Current Liabilities	5,630,274	5,649,849	5,186,967	5,273,827
Account Payable and Other Payable	1,230,985	1,321,713	1,295,181	1,347,315
Short-term Borrowings	1,258,828	1,286,866	1,460,716	1,351,245
Withholdings	384,150	404,653	434,066	447,010
Other Non-current Financial Assets	653,737	606,669	44,122	55,094
Income Tax Payable	188,902	198,726	103,528	118,188
Provisions	11,243	5,717	6,685	7,545
Derivatives Instruments Liabilities	11,912	11,912	11,912	12,119
Current Finance Lease Obligations	169,531	191,869	235,564	250,981
Other Current Liabilities	1,720,987	1,621,723	1,595,194	1,684,330
Non-Current Liabilities	2,885,094	3,381,638	4,200,475	4,353,205
Non-Current Account Payable and Other Payable	63,708	52,279	50,070	50,249
Long-term Borrowings	553,054	526,161	1,131,825	1,256,567
Non-Current Provisions	51,934	57,671	60,109	63,811
Non-Current Finance Lease Obligations	1,318,155	1,492,079	1,626,467	1,605,126
Defined Benefit Liabilities	-	9,273	17,807	33,996
Other Long-term Employee Benefits Liabilities	67,927	71,382	71,294	75,494
Non-Current Derivatives Instruments Liabilities	-	1,831	1,831	9,328
Deferred Income Tax Liabilities	756,812	1,077,100	1,142,396	1,148,558
Other Non-Current Financial Liabilities	43,010	27,394	29,899	29,857
Other Non-Current Liabilities	30,494	66,467	68,777	80,219
Financial Liabilities	674,218	516,538	568,357	541,374
Deposit due to customers	598,311	458,191	459,208	437,036
Defined Benefit Liabilities	338	403	608	738
Other Employee Benefits	1,020	1,224	1,451	1,708
Provisions	1,151	1,158	1,261	1,266
Finance Lease Obligations	10,266	3,067	1,244	2,583
Other Financial Liabilities	49,080	47,124	99,983	93,863
Other Liabilities	14,052	5,370	4,601	4,181
Total Liabilities	9,189,586	9,548,025	9,955,799	10,168,406
Equity				
Paid-in Capital	44,641	44,677	44,545	44,582
Capital Surplus	7,781,245	7,853,941	7,885,288	7,915,097
Other Accumulated Earnings	77,070	101,704	19,696	31,237
Accumulated Other Comprehensive Income	371,825	287,416	208,968	300,086
Retained Earnings	1,709,599	2,989,764	3,063,240	3,169,383
Minority Interest	3,605,593	3,618,264	3,599,416	3,816,427
Total Equity	13,589,972	14,895,767	14,821,153	15,276,813
Total Liabilities & Equity	22,779,559	24,443,792	24,776,951	25,445,219

Separate Statements of Income(K-IFRS)

(Unit: KRW Million)

	2020	1Q21	2Q21	3Q21	4Q21	2021	1Q22	2Q22	3Q22	2022	QoQ	QoQ(%)	YoY	YoY(%)
Total Revenue	1,779,195	490,851	521,393	468,353	652,319	2,132,916	596,230	596,389	613,433	1,806,051	+17,044	+2.9%	+145,080	+31.0%
Operating Expenses	1,479,130	414,130	424,069	371,888	520,804	1,730,891	473,134	459,359	492,669	1,425,162	+33,310	+7.3%	+120,781	+32.5%
Labor Cost	307,847	102,928	95,302	88,961	156,578	443,768	143,508	129,005	128,627	401,140	-378	-0.3%	+39,667	+44.6%
Cost of Revenue	813,496	214,942	221,615	163,785	234,577	834,919	197,550	190,180	209,861	597,591	+19,681	+10.3%	+46,076	+28.1%
Outsourcing / Infrastructure	191,543	55,419	64,693	73,547	66,224	259,883	64,179	64,528	67,546	196,253	+3,018	+4.7%	-6,001	-8.2%
Marketing Expenses	19,625	3,409	4,481	4,943	6,913	19,745	4,188	5,418	7,594	17,200	+2,177	+40.2%	+2,652	+53.6%
Depreciation and Amortization Cost	127,700	32,097	32,147	33,860	46,349	144,454	50,920	53,747	61,794	166,460	+8,048	+15.0%	+27,934	+82.5%
Miscellaneous	18,919	5,335	5,831	6,793	10,162	28,122	12,789	16,482	17,246	46,517	+764	+4.6%	+10,453	+153.9%
Operating Profit	300,064	76,721	97,324	96,465	131,515	402,025	123,096	137,030	120,764	380,889	-16,266	-11.9%	+24,299	+25.2%
<i>Operating Profit Margin</i>	<i>16.9%</i>	<i>15.6%</i>	<i>18.7%</i>	<i>20.6%</i>	<i>20.2%</i>	<i>18.8%</i>	<i>20.6%</i>	<i>23.0%</i>	<i>19.7%</i>	<i>21.1%</i>	<i>-3.3%p</i>		<i>-0.9%p</i>	
Other Non-Operating Income	47,554	3,271	5,871	44,599	7,050	60,791	1,405,807	6,678	4,200	1,416,684	-2,477	-37.1%	-40,399	-90.6%
Other Non-Operating Expenses	418,785	1,171	10,727	8,637	49,865	70,400	25,502	2,424	10,361	38,287	+7,937	+327.5%	+1,724	+20.0%
Financial Income	60,093	37,611	18,399	49,242	123,289	228,542	45,532	43,044	39,415	127,991	-3,629	-8.4%	-9,827	-20.0%
Financial Expenses	24,019	17,513	2,724	17,557	8,472	46,266	21,743	47,853	43,819	113,415	-4,035	-8.4%	+26,262	+149.6%
Profit Before Income Tax	-35,092	98,919	108,144	164,113	203,517	574,692	1,527,190	136,474	110,199	1,773,863	-26,275	-19.3%	-53,914	-32.9%
Income Tax	82,787	20,315	9,975	-56,342	94,124	68,071	382,761	30,250	33,292	446,303	+3,043	+10.1%	+89,635	+159.1%
Net Profit	-117,879	78,604	98,169	220,455	109,393	506,621	1,144,429	106,224	76,907	1,327,560	-29,317	-27.6%	-143,548	-65.1%
EBITDAR	429,118	108,952	129,338	130,298	177,667	546,255	173,672	129,338	181,177	484,187	+51,839	+40.1%	+50,879	+39.0%
Adjusted EBITDAR	455,279	125,741	148,887	137,402	222,256	634,286	199,948	213,160	198,298	611,406	-14,861	-7.0%	+60,896	+44.3%

1) EBITDAR: Rental expenses included in lease amortization from 1Q 2019 (EBITDA till FY2018)

2) Adjusted EBITDAR: EBITDA + stock-based compensation

Separated Statements of Financial Position (K-IFRS)

(Unit: KRW Million)

	2021.09.30	2021.12.31	2022.03.31	2022.06.30	2022.09.30
Assets					
Current Assets	2,413,505	2,417,993	2,441,129	2,178,243	2,420,461
Cash and Cash Equivalents	722,806	1,478,676	1,129,676	823,933	725,073
Short-term Financial Instruments	385,435	255,435	220,557	181,057	61,000
Fair Value through Profit or Loss	941,594	267,800	680,740	757,432	1,196,860
Account Receivable	122,672	152,199	138,055	125,064	127,327
Short-term Finance Lease Receivable	9,669	9,774	16,004	22,506	23,378
Other Current Financial Assets	170,240	190,569	197,203	206,697	209,589
Inventory Assets	23,857	20,845	15,205	15,557	24,842
Derivatives Instruments Assets	0	0	0	0	0
Other Current Assets	37,231	42,695	43,689	45,996	52,393
Non-Current Assets	6,287,418	7,606,659	9,300,467	9,602,739	9,601,244
Long-term Available for Sales	10,000	10,000	10,000	10,000	10,000
Fair Value through Profit or Loss	70,043	86,640	92,842	95,852	101,914
Fair Value through Other Comprehensive Income	821,689	789,170	2,286,287	2,159,957	2,097,232
Derivative financial instruments	0	0	0	2,922	2,922
Investment Securities in Associates and Subsidiaries	3,236,944	3,547,758	3,577,058	3,848,386	3,852,912
Other Non-current Financial Assets	22,446	55,199	65,310	69,849	68,703
Tangible Assets	304,600	312,555	334,839	383,351	451,509
Right-of-use Assets	190,024	836,401	904,066	953,432	942,085
Long-term finance lease receivable	39,824	38,839	106,542	158,382	157,692
Intangible Assets	1,567,777	1,573,635	1,603,141	1,609,277	1,614,199
Investment Properties	0	306,536	302,767	298,998	295,229
Retirement Pension Management Assets	0	20,496	15,309	9,959	4,740
Other Non-current Assets	24,069	29,431	2,306	2,372	2,107
Total Assets	8,700,922	10,024,652	11,741,596	11,780,982	12,021,705
Liabilities					
Current Liabilities	1,719,047	2,299,149	2,351,185	2,214,334	2,406,759
Accounts Payables and Other Payables	449,975	493,501	551,598	466,172	545,590
Short-term Borrowings	0	342,179	350,014	374,322	416,050
Current Finance Lease Obligations	63,293	101,724	117,238	138,660	141,516
Other Current Financial Liabilities	19,642	58,224	28,052	6,188	6,372
Income Tax Payable	23,944	55,518	86,227	46,082	43,493
Other Current Liabilities	1,162,193	1,248,003	1,218,056	1,182,909	1,253,738
Non-Current Liabilities	700,617	1,171,299	1,664,157	1,809,267	1,796,165
Non-Current Trade Payables and Other Payables	7,917	16,683	23,376	31,583	36,091
Long-term Borrowings	341,476	0	0	0	0
Non-Current Finance Lease Obligations	192,587	1,076,109	1,242,171	1,340,376	1,331,363
Non-Current Provisions	12,361	40,681	40,925	41,171	41,418
Defined Benefit Liabilities	5,816	0	0	0	0
Other Long-term Employee Benefits Liabilities	35,467	35,656	41,717	43,804	45,931
Deferred Income Tax Liabilities	97,593	0	314,179	351,480	340,342
Other Non-Current Liabilities	7	0	60	40	398
Other Non-Current Financial Liabilities	7,393	2,170	1,730	813	621
Total Liabilities	2,419,664	3,470,448	4,015,343	4,023,601	4,202,923
Equity					
Paid-in Capital	44,586	44,641	44,677	44,545	44,582
Capital Surplus	5,324,115	5,489,187	5,529,200	5,630,338	5,630,360
Other Accumulated Earnings	53,160	77,070	101,704	19,696	31,237
Accumulated Other Comprehensive Income	265,971	240,487	226,413	132,320	105,213
Retained Earnings	593,427	702,820	1,824,259	1,930,483	2,007,390
Total Equity	6,281,259	6,554,205	7,726,253	7,757,381	7,818,782
Total Liabilities & Equity	8,700,922	10,024,652	11,741,596	11,780,982	12,021,705

Number of Employees (Kakao)

	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	QoQ(%)	YoY(%)
Kakao	2,713	2,719	3,070	3,388	3,348	3,391	3,500	▲3.2	▲14.0
Kakao Subsidiaries	8,431	9,417	10,104	10,790	11,581	11,918	12,178	▲2.2	▲20.5
Total	11,144	12,136	13,174	14,178	14,929	15,309	15,678	▲2.4	▲19.0

* Starting from 1Q21, the above number includes interns, assistants, short-term employees but not part-time employees but does not include the member of the board.

* In 3Q21, Melon Company was spun off from Kakao and merged with Kakao Entertainment and Kakao Commerce merged with Kakao.

Ownership Stake in Key Subsidiaries and Affiliates (Kakao)

(Reference date: 30th September 2022)

Company	Subsidiaries						Affiliates	
	Kakao Pay	Kakao Games	Kakao Mobility	Kakao Entertainment	Kakao Piccoma	Kakao Enterprise	Kakao Bank	Dunamu
Stake	47.0%	41.0%	57.3%	73.6%	91.1%	85.1%	27.2%	14.6%

* Above equity ratio is the number of stocks held to the total number of issued stocks, and was calculated by simply adding the percentage of equity held by the consolidated subsidiaries.

* Kakao as a separate entity owns a 72.9% stake in Kakao Japan and a 10.6% stake in Dunamu.