

연결손익계산서 (K-IFRS)

(단위: 백만원)

구 분	2021	1Q22	2Q22	3Q22	4Q22	2022	1Q23	2Q23	3Q23	2023	QoQ	QoQ(%)	YoY	YoY(%)
매출액	6,136,669	1,651,703	1,822,315	1,858,697	1,774,122	7,106,837	1,740,337	2,042,476	2,160,931	5,943,744	+118,456	+6%	+302,235	+16%
플랫폼부문	3,240,778	885,985	930,655	986,935	966,779	3,770,354	964,705	988,717	1,029,466	2,982,887	+40,749	+4%	+42,531	+4%
특비즈	1,643,922	460,972	453,217	467,400	520,068	1,901,657	515,562	502,978	517,713	1,536,252	+14,735	+3%	+50,312	+11%
포털비즈	492,503	114,036	102,378	109,779	97,907	424,099	83,551	89,479	83,244	256,274	-6,235	-7%	-26,535	-24%
플랫폼 기타	1,104,353	310,978	375,059	409,756	348,804	1,444,597	365,591	396,261	428,509	1,190,361	+32,249	+8%	+18,754	+5%
콘텐츠부문	2,895,891	765,718	891,660	871,762	807,343	3,336,483	775,633	1,053,759	1,131,466	2,960,857	+77,707	+7%	+259,704	+30%
뮤직	772,516	204,420	209,251	250,217	230,209	894,096	231,977	480,712	513,325	1,226,014	+32,614	+7%	+263,108	+105%
스토리	791,702	240,486	227,588	231,271	221,572	920,917	228,586	230,990	249,142	708,718	+18,152	+8%	+17,872	+8%
게임	998,759	245,819	336,782	296,128	230,782	1,109,512	247,326	268,560	262,020	777,906	-6,540	-2%	-34,108	-12%
미디어	332,915	74,993	118,039	94,146	124,780	411,958	67,744	73,497	106,978	248,219	+33,481	+46%	+12,831	+14%
영업비용	5,541,752	1,493,047	1,651,293	1,708,365	1,673,815	6,526,521	1,669,209	1,929,006	2,020,635	5,618,850	+91,629	+5%	+312,270	+18%
인건비	1,416,910	419,971	426,195	433,284	410,563	1,690,014	445,826	471,814	466,991	1,384,631	-4,823	-1%	+33,707	+8%
매출연동비	2,477,275	584,402	654,814	711,351	703,801	2,654,367	666,798	810,377	872,138	2,349,313	+61,762	+8%	+160,788	+23%
외주/인프라비	740,981	204,649	235,783	238,398	245,259	924,088	242,044	282,334	289,152	813,530	+6,819	+2%	+50,754	+21%
마케팅비	435,233	114,605	150,297	111,970	108,450	485,323	114,646	119,975	125,427	360,047	+5,452	+5%	+13,457	+12%
상각비	366,800	130,768	135,591	153,009	160,991	580,359	150,300	184,953	198,352	533,605	+13,400	+7%	+45,343	+30%
금융영업비용	9,134	1,436	3,995	10,507	-3,897	12,041	4,833	6,824	9,570	21,227	+2,746	+40%	-937	-9%
기타	95,419	37,217	44,618	49,845	48,649	180,329	44,763	52,729	59,004	156,496	+6,275	+12%	+9,159	+18%
영업이익	594,917	158,656	171,022	150,332	100,307	580,316	71,128	113,470	140,296	324,894	+26,827	+24%	-10,035	-7%
<i>영업이익률(%)</i>	<i>9.7%</i>	<i>9.6%</i>	<i>9.4%</i>	<i>8.1%</i>	<i>5.7%</i>	<i>8.2%</i>	<i>4.1%</i>	<i>5.6%</i>	<i>6.5%</i>	<i>5.5%</i>	<i>+0.9%p</i>		<i>-1.6%p</i>	
기타수익	1,733,429	1,665,287	138,613	133,594	76,034	2,013,527	16,964	16,511	72,789	106,264	+56,279	+341%	-60,804	-46%
기타비용	407,247	48,351	34,449	35,677	992,984	1,111,461	42,037	28,430	79,956	150,423	+51,526	+181%	+44,279	+124%
금융수익	177,819	68,476	69,767	63,373	141,154	342,770	79,222	61,649	55,624	196,495	-6,026	-10%	-7,750	-12%
금융비용	315,317	94,687	73,280	67,080	228,113	463,160	46,408	50,524	70,487	167,419	+19,962	+40%	+3,407	+5%
지분법손익	510,093	10,214	-35,158	-7,831	-24,855	-57,629	-5,522	-623	10,255	4,110	+10,879	+1,745%	+18,086	+231%
지분법이익	596,401	45,425	9,961	23,682	21,225	100,294	34,087	28,367	32,807	95,260	+4,440	+16%	+9,125	+39%
지분법손실	86,308	35,211	45,119	31,513	46,080	157,923	39,609	28,990	22,552	91,151	-6,438	-22%	-8,961	-28%
계속사업법인세차감전순이익	2,293,694	1,759,595	236,514	236,711	-928,457	1,304,363	73,346	112,052	128,522	313,920	+16,470	+15%	-108,189	-46%
계속사업법인세비용	647,540	437,461	135,312	99,550	-430,537	241,786	9,518	56,026	79,029	144,573	+23,004	+41%	-20,521	-21%
계속사업연결당기순이익	1,646,153	1,322,134	101,203	137,161	-497,920	1,062,578	63,828	56,026	49,493	169,347	-6,534	-12%	-87,668	-64%
연결당기순이익	1,646,153	1,322,134	101,203	137,161	-497,920	1,062,578	63,828	56,026	49,493	169,347	-6,534	-12%	-87,668	-64%
지배지분순이익	1,392,152	1,303,137	67,613	106,335	-124,149	1,352,936	77,520	57,021	33,325	167,865	-23,696	-42%	-73,010	-69%
비지배지분순이익	254,001	18,997	33,590	30,826	-373,771	-290,358	-13,692	-994	16,168	1,482	+17,162	+1,726%	-14,658	-48%
EBITDAR	958,160	288,475	306,075	301,757	253,573	1,149,880	221,529	305,693	339,677	866,900	+33,983	+11%	+37,920	+13%
조정 EBITDAR	1,106,180	331,970	345,470	335,243	295,762	1,308,445	250,647	332,124	361,202	943,973	+29,078	+9%	+25,959	+8%

주) EBITDAR: 2019년 1분기부터 임차료가 리스상각비에 포함. 2018년까지는 EBITDA 임

주) 조정 EBITDAR: EBITDAR+ 주식보상비용

연결재무상태표(K-IFRS)

(단위:백만원)

계정과목	2021.12.31	2022.03.31	2022.06.30	2022.09.30	2022.12.31	2023.03.31	2023.06.30	2023.09.30
자산								
유동자산	8,102,194	8,204,176	7,929,367	8,286,538	7,755,733	8,109,598	8,091,539	8,695,273
현금및현금성자산	5,231,504	4,768,675	4,279,894	4,555,255	4,780,244	5,062,799	4,899,455	5,108,425
단기금융상품	1,573,559	1,451,732	1,450,446	1,154,413	1,210,213	1,353,956	1,399,216	1,534,207
당기손익-공정가치 측정 금융자산	305,060	834,049	922,535	1,378,018	565,644	254,963	287,007	263,141
파생상품자산	352	135	135	135	351	351	351	-
매출채권	398,117	355,291	461,252	420,692	440,899	560,468	599,433	650,488
기타유동금융자산	319,120	408,925	302,786	297,833	361,873	403,139	401,666	610,183
재고자산	91,808	104,519	129,789	153,540	160,328	164,600	151,727	167,020
기타유동자산	182,674	280,849	379,246	326,652	236,180	309,322	352,682	361,808
매각예정자산	-	-	3,284	-	-	-	-	-
비유동자산	13,711,985	15,452,418	16,027,968	16,385,212	14,450,931	16,495,206	16,858,221	16,936,067
장기금융상품	10,139	10,141	10,155	10,157	10,132	10,160	10,163	13,173
당기손익-공정가치 측정 금융자산	302,249	326,962	382,330	438,063	502,078	553,419	562,165	567,398
기타포괄손익-공정가치 측정 금융자산	1,219,163	3,182,170	2,979,326	2,900,809	1,449,567	1,568,005	1,456,237	1,377,705
파생상품자산	-	1,831	4,753	4,753	6,211	8,273	8,270	4,733
관계기업 및 공동기업 투자	3,215,802	2,697,644	2,662,505	2,743,743	2,651,898	3,115,774	3,191,833	3,216,360
기타비유동금융자산	144,002	244,391	264,612	263,050	269,788	310,088	292,690	305,502
유형자산	554,916	590,170	697,665	786,951	885,397	969,847	1,127,704	1,227,268
무형자산	6,347,795	6,443,985	6,938,144	7,168,822	6,022,352	7,108,357	7,280,970	7,360,075
투자부동산	101,296	100,051	98,805	97,560	20,878	42,879	42,320	61,781
사용권자산	1,399,234	1,470,123	1,625,693	1,613,016	1,715,592	1,810,983	1,848,177	1,796,987
퇴직연금운용자산	6,297	-	-	-	69,448	56,399	44,721	33,258
기타비유동자산	339,172	318,630	300,018	293,145	353,770	440,928	440,708	429,938
이연법인세자산	71,920	66,321	63,960	65,143	493,820	500,096	552,263	541,889
						TRUE	TRUE	TRUE
금융업자산	965,379	787,198	819,617	773,469	756,828	981,573	1,102,142	1,154,225
현금및예치금	341,952	193,249	169,834	161,180	122,176	173,443	113,382	237,557
당기손익-공정가치 측정 금융자산	495,952	470,107	475,146	430,653	496,616	478,799	605,130	626,249
기타포괄손익-공정가치 측정 금융자산	-	-	-	-	-	-	-	-
상각후원가측정 금융자산	-	-	1	7,465	16,175	35,370	59,882	81,504
유형자산	11,782	12,031	14,199	14,710	15,037	14,571	14,114	14,136
무형자산	33,228	60,440	59,222	57,744	70,561	75,586	72,343	68,667
사용권자산	11,200	3,924	2,222	3,527	3,093	2,706	2,406	2,030
퇴직연금운용자산	-	-	-	-	289	380	790	995
재보험자산	-	-	-	-	108	80	49	88
기타의금융자산	30,498	29,911	75,850	68,949	15,590	187,152	219,534	105,115
기타자산	40,767	17,536	23,143	29,242	17,181	13,485	14,512	17,884
자산총계	22,779,559	24,443,792	24,776,951	25,445,219	22,963,492	25,586,378	26,051,902	26,785,565
부채								
유동부채	5,630,274	5,649,849	5,186,967	5,273,827	5,148,327	6,040,727	6,137,797	6,696,233
매입채무 및 기타채무	1,230,985	1,321,713	1,295,181	1,347,315	1,373,954	1,504,279	1,483,574	1,743,096
단기차입금	1,258,828	1,286,866	1,460,716	1,351,245	1,096,884	1,601,804	1,740,419	1,839,892
예수금	384,150	404,653	434,066	447,010	442,303	458,189	481,556	523,149
기타유동금융부채	653,737	606,669	35,929	49,519	38,623	107,767	68,505	70,631
미지급법인세	188,902	198,726	103,528	118,188	157,670	150,706	98,212	115,601
충당부채	11,243	5,717	6,685	7,545	20,574	20,774	20,470	21,464
파생상품부채	11,912	11,912	11,912	12,119	9,573	14,413	13,610	13,359
단기리스부채	169,531	191,869	235,564	250,981	244,391	268,626	277,666	284,570
기타유동부채	1,720,987	1,621,723	1,603,386	1,689,905	1,764,354	1,914,167	1,953,785	2,084,470
비유동부채	2,885,094	3,381,638	4,200,475	4,353,205	3,843,929	3,555,883	3,634,731	3,629,598
비유동매입채무 및 기타채무	63,708	52,279	50,070	50,249	110,592	109,323	101,630	57,219
장기차입금	553,054	526,161	1,131,825	1,256,567	1,176,181	792,584	793,729	743,608
비유동충당부채	51,934	57,671	60,109	63,811	70,152	76,411	76,498	76,401
장기리스부채	1,318,155	1,492,079	1,626,467	1,605,126	1,643,416	1,733,227	1,773,643	1,756,341
손확정급여부채	-	9,273	17,807	33,996	18,514	20,588	25,337	28,063
기타장기충당원급여부채	67,927	71,382	66,020	83,005	73,168	80,539	83,175	89,058
비유동파생상품부채	-	1,831	1,831	9,328	3,540	1,071	1,071	1,191
이연법인세부채	756,812	1,077,100	1,142,396	1,148,558	652,641	643,700	679,802	729,941
기타비유동금융부채	43,010	27,394	29,899	25,240	25,620	26,710	26,624	76,849
기타비유동부채	30,494	66,467	74,051	77,324	70,105	71,731	73,224	70,927
금융업부채	674,218	516,538	568,357	541,374	439,373	687,500	832,561	799,038
예수부채	598,311	458,191	459,208	437,036	394,287	468,768	585,873	663,605
손확정급여부채	338	403	608	738	-	149	44	222
기타장기충당원부채	1,020	1,224	1,451	1,708	2,342	2,696	3,044	3,399
충당부채	1,151	1,158	1,261	1,266	1,124	1,127	1,131	1,134
보험계약부채	-	-	-	-	190	117	1,529	2,362
리스부채	10,266	3,067	1,244	2,583	2,327	1,973	1,703	1,354
기타금융부채	49,080	47,124	98,849	91,009	33,213	207,870	234,937	122,557
기타부채	14,052	5,370	5,736	7,036	5,890	4,801	4,301	4,405
부채총계	9,189,586	9,548,025	9,955,799	10,168,406	9,431,629	10,284,110	10,605,090	11,124,869
자본								
자본금	44,641	44,677	44,545	44,582	44,592	44,616	44,476	44,499
자본잉여금	7,781,245	7,853,941	7,885,288	7,915,097	8,115,902	8,645,921	8,736,298	8,869,373
자본조정	77,070	101,704	19,696	31,237	41,031	42,041	3,843	11,811
기타포괄손익누계액	371,825	287,416	208,968	300,086	-1,250,708	-1,146,566	-1,300,874	-1,340,892
이익잉여금	1,709,599	2,989,764	3,063,240	3,169,383	3,046,458	3,075,752	3,132,684	3,166,163
비지배지분	3,605,593	3,618,264	3,599,416	3,816,427	3,534,587	4,640,504	4,830,384	4,909,743
자본총계	13,589,972	14,895,767	14,821,153	15,276,813	13,531,862	15,302,267	15,446,812	15,660,696
부채 및 자본총계	22,779,559	24,443,792	24,776,951	25,445,219	22,963,492	25,586,378	26,051,902	26,785,565

별도손익계산서 (K-IFRS)

(단위: 백만원)

	2021	1Q22	2Q22	3Q22	4Q22	2022	1Q23	2Q23	3Q23	2023	QoQ	QoQ(%)	YoY	YoY(%)
매출액	2,132,916	596,230	596,389	613,433	650,540	2,456,591	640,661	634,560	655,617	1,930,838	+21,057	+3%	+42,185	+7%
영업비용	1,730,891	473,134	459,359	492,669	480,315	1,905,477	511,272	517,356	520,204	1,548,831	+2,848	+1%	+27,535	+6%
인건비	443,768	143,508	129,005	128,627	97,359	498,499	132,741	141,258	135,019	409,018	-6,239	-4%	+6,391	+5%
매출연동비	834,919	197,550	190,180	209,861	237,531	835,122	233,979	217,527	229,808	681,314	+12,281	+6%	+19,947	+10%
외주/인프라	259,883	64,179	64,528	67,546	73,758	270,012	69,945	77,912	68,032	215,890	-9,880	-13%	+486	+1%
마케팅비	19,745	4,188	5,418	7,594	9,717	26,917	3,435	4,897	8,775	17,108	+3,878	+79%	+1,181	+16%
상각비	144,454	50,920	53,747	61,794	60,228	226,689	59,552	63,945	65,958	189,456	+2,013	+3%	+4,164	+7%
기타	28,122	12,789	16,482	17,246	1,722	48,238	11,620	11,815	12,611	36,047	+796	+7%	-4,634	-27%
영업이익	402,025	123,096	137,030	120,764	170,224	551,114	129,389	117,204	135,413	382,006	+18,209	+16%	+14,649	+12%
<i>영업이익률(%)</i>	<i>18.8%</i>	<i>20.6%</i>	<i>23.0%</i>	<i>19.7%</i>	<i>26.2%</i>	<i>22.4%</i>	<i>20.2%</i>	<i>18.5%</i>	<i>20.7%</i>	<i>19.8%</i>	<i>+2.2%p</i>		<i>+1.0%p</i>	
기타수익	60,791	1,405,807	6,678	4,200	18,489	1,435,174	3,044	4,435	7,085	14,564	+2,649	+60%	+2,885	+69%
기타비용	70,400	25,502	2,424	10,361	91,038	129,326	1,878	6,123	17,756	25,757	+11,632	+190%	+7,394	+71%
금융수익	228,542	45,532	43,044	39,415	35,419	163,410	34,252	13,807	24,447	72,505	+10,640	+77%	-14,968	-38%
금융비용	46,266	21,743	47,853	43,819	27,704	141,119	14,111	15,462	13,587	43,160	-1,875	-12%	-30,232	-69%
계속사업법인세차감전순이익	574,692	1,527,190	136,474	110,199	105,390	1,879,253	150,695	113,861	135,602	400,159	+21,741	+19%	+25,403	+23%
계속사업법인세비용	68,071	382,761	30,250	33,292	-184,382	261,921	27,419	20,964	35,453	83,837	+14,489	+69%	+2,161	+6%
당기순이익	506,621	1,144,429	106,224	76,907	289,772	1,617,332	123,276	92,897	100,149	316,322	+7,251	+8%	+23,242	+30%
EBITDAR	546,255	173,672	129,338	181,177	230,289	714,476	188,915	182,458	202,328	573,700	+19,870	+11%	+21,151	+12%
조정 EBITDAR	634,286	199,948	213,160	198,298	247,846	859,252	203,500	194,450	213,662	611,611	+19,212	+10%	+15,363	+8%

주) EBITDAR: 2019년 1분기부터 임차료가 리스상각비에 포함. 2018년까지는 EBITDA 임

주) 조정 EBITDAR: EBITDAR+ 주식보상비용

별도재무상태표(K-IFRS)

(단위: 백만원)

계정과목	2021.12.31	2022.03.31	2022.06.30	2022.09.30	2022.12.31	2023.03.31	2023.06.30	2023.09.30
자 산								
유동자산	2,417,993	2,441,129	2,178,243	2,420,461	2,334,856	1,767,894	1,810,313	2,061,453
현금및현금성자산	1,478,676	1,129,676	823,933	725,073	1,248,788	934,120	1,123,413	1,215,786
단기금융상품	255,435	220,557	181,057	61,000	211,000	241,000	141,500	121,500
(유동)당기손익-공정가치측정금융자산	267,800	680,740	757,432	1,196,860	393,800	134,599	49,953	0
매출채권	152,199	138,055	125,064	127,327	139,265	118,830	128,012	144,425
단기금융리스채권	9,774	16,004	22,506	23,378	23,285	24,679	24,584	26,444
기타유동금융자산	190,569	197,203	206,697	209,589	255,019	260,363	287,139	488,295
재고자산	20,845	15,205	15,557	24,842	30,208	22,935	21,978	35,337
파생상품자산	0	0	0	0	0	0	0	0
기타유동자산	42,695	43,689	45,996	52,393	33,490	31,369	33,733	29,667
비유동자산	7,606,659	9,300,467	9,602,739	9,601,244	8,456,640	9,206,467	9,475,169	9,537,202
장기금융상품	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
(비유동)당기손익-공정가치측정금융자산	86,640	92,842	95,852	101,914	85,381	90,272	87,171	89,196
기타포괄손익-공정가치측정금융자산	789,170	2,286,287	2,159,957	2,097,232	21,895	25,695	21,432	20,269
파생금융상품	0	0	2,922	2,922	3,156	3,156	3,156	3,156
종속/관계기업투자주식	3,547,758	3,577,058	3,848,386	3,852,912	4,751,726	5,517,899	5,614,039	5,671,178
기타비유동금융자산	55,199	65,310	69,849	68,703	68,905	68,233	67,086	66,870
유형자산	312,555	334,839	383,351	451,509	500,459	495,968	631,470	673,948
사용권자산	836,401	904,066	953,432	942,085	830,735	818,567	883,087	825,111
장기금융리스채권	38,839	106,542	158,382	157,692	153,271	156,484	150,130	159,555
무형자산	1,573,635	1,603,141	1,609,277	1,614,199	1,608,568	1,607,588	1,605,127	1,599,017
투자부동산	306,536	302,767	298,998	295,229	380,840	375,854	370,778	392,960
퇴직연금운용자산	20,496	15,309	9,959	4,740	39,855	34,644	29,426	24,023
기타비유동자산	29,431	2,306	2,372	2,107	1,849	2,106	2,266	1,918
자 산 총 계	10,024,652	11,741,596	11,780,982	12,021,705	10,791,496	10,974,361	11,285,481	11,598,655
부 채								
유동부채	2,299,149	2,351,185	2,215,015	2,406,759	2,183,525	2,260,994	2,403,431	2,620,081
매입채무및기타채무	493,501	551,598	466,172	545,590	546,776	477,599	466,526	507,260
단기차입금	342,179	350,014	374,322	416,050	28,710	119,582	300,000	320,000
단기리스부채	101,724	117,238	138,660	141,516	141,734	143,113	150,235	153,022
기타유동금융부채	58,224	28,052	6,188	6,372	6,560	32,869	7,143	7,623
미지급법인세	55,518	86,227	46,763	43,493	74,175	85,752	35,137	57,316
기타유동부채	1,248,003	1,218,056	1,182,909	1,253,738	1,385,569	1,402,079	1,444,389	1,574,860
비유동부채	1,171,299	1,664,157	1,809,267	1,796,165	1,516,709	1,512,121	1,578,096	1,559,989
비유동매입채무및기타채무	16,683	23,376	31,583	36,091	36,947	0	0	0
장기차입금	0	0	0	0	0	0	0	0
장기리스부채	1,076,109	1,242,171	1,340,376	1,331,363	1,306,442	1,297,010	1,353,765	1,334,339
비유동충당부채	40,681	40,925	41,171	41,418	38,412	38,469	38,764	38,327
순확정급여부채	0	0	0	0	0	0	0	0
기타장기종업원급여부채	35,656	41,717	43,804	45,931	37,083	0	0	0
이연법인세부채	0	314,179	351,480	340,342	97,097	100,388	107,105	104,845
기타비유동부채	0	60	40	398	0	39,780	42,409	45,064
기타비유동금융부채	2,170	1,730	813	621	727	36,474	36,054	37,415
부 채 총 계	3,470,448	4,015,343	4,024,282	4,202,923	3,700,233	3,773,115	3,981,526	4,180,070
자 본								
자본금	44,641	44,677	44,545	44,582	44,592	44,616	44,476	44,499
자본잉여금	5,489,187	5,529,200	5,630,338	5,630,360	5,636,721	5,662,384	5,713,830	5,721,136
자본조정	77,070	101,704	19,696	31,237	41,031	42,041	3,843	11,811
기타포괄손익누계액	240,487	226,413	132,320	105,213	11,278	14,229	11,059	10,179
이익잉여금(결손금)	702,820	1,824,259	1,929,802	2,007,390	1,357,640	1,437,976	1,530,746	1,630,960
자 본 총 계	6,554,205	7,726,253	7,756,700	7,818,782	7,091,263	7,201,246	7,303,955	7,418,585
부채와자본총계	10,024,652	11,741,596	11,780,982	12,021,705	10,791,496	10,974,361	11,285,481	11,598,655

연결인원 현황

	3Q22	4Q22	1Q23	2Q23	3Q23	QoQ	YoY
카카오	3,500	3,901	3,931	3,917	3,902	▽15	▲402
카카오 종속회사	12,424	12,578	12,505	13,983	13,306	▽677	▲882
합계	15,924	16,479	16,436	17,900	17,208	▽692	▲1,284

* 등기임원(사내이사, 사외이사)가 제외된 정규직 + 기간제 합산 기준입니다. 기간제는 계약직, 인턴, 어시스턴트, 단기아르바이트를 포함, 단시간근무자는 제외하고 있습니다.

주요 지분증권 보유현황

(기준일: 2023년 09월 30일)

회사명	연결종속회사						계열회사	
	카카오페이	카카오게임즈	카카오모빌리티	카카오엔터테인먼트	카카오픽코마	카카오엔터프라이즈	에스엠엔터테인먼트	카카오뱅크
지분율	46.5%	40.9%	57.3%	66.0%	91.1%	85.1%	39.9%	27.2%

* 상기 지분율은 발행주식총수 대비 보유주식수의 비율이며, 연결종속회사가 보유하는 지분율을 단순합산하였습니다

* 카카오가 직접 보유한 카카오픽코마의 지분율은 72.9%, 에스엠엔터테인먼트 지분율은 20.8%입니다