

# 연결손익계산서 (K-IFRS)

(단위: 백만원)

구 분	1Q23	2Q23	3Q23	4Q23	2023	1Q24	2Q24	3Q24	4Q24	2024	QoQ	QoQ(%)	YoY	YoY(%)
<b>매출액</b>	<b>1,623,769</b>	<b>1,923,255</b>	<b>2,011,472</b>	<b>1,998,506</b>	<b>7,557,002</b>	<b>1,988,350</b>	<b>2,004,898</b>	<b>1,921,398</b>	<b>1,959,135</b>	<b>7,873,781</b>	<b>+37,737</b>	<b>+2.0%</b>	<b>-39,372</b>	<b>-2.0%</b>
<b>플랫폼부문</b>	<b>848,136</b>	<b>869,496</b>	<b>880,006</b>	<b>956,804</b>	<b>3,554,442</b>	<b>954,777</b>	<b>955,288</b>	<b>943,483</b>	<b>1,049,056</b>	<b>3,902,604</b>	<b>+105,573</b>	<b>+11.2%</b>	<b>+92,253</b>	<b>+9.6%</b>
특비즈	484,743	480,416	479,462	537,584	1,982,204	522,131	513,916	507,287	562,732	2,106,065	+55,445	+10.9%	+25,148	+4.7%
포털비즈	83,551	89,479	83,244	88,059	344,334	84,684	87,870	76,409	83,210	332,174	+6,801	+8.9%	-4,849	-5.5%
플랫폼 기타	279,842	299,601	317,300	331,161	1,227,904	347,962	353,502	359,786	403,114	1,464,365	+43,328	+12.0%	+71,954	+21.7%
<b>콘텐츠부문</b>	<b>775,633</b>	<b>1,053,759</b>	<b>1,131,466</b>	<b>1,041,703</b>	<b>4,002,560</b>	<b>1,033,573</b>	<b>1,049,611</b>	<b>977,915</b>	<b>910,079</b>	<b>3,971,177</b>	<b>-67,836</b>	<b>-6.9%</b>	<b>-131,624</b>	<b>-12.6%</b>
뮤직	231,977	480,712	513,325	497,935	1,723,949	468,243	510,883	470,873	470,234	1,920,232	-639	-0.1%	-27,702	-5.6%
스토리	228,586	230,990	249,142	213,352	922,070	226,952	215,678	218,749	202,962	864,341	-15,786	-7.2%	-10,389	-4.9%
게임	247,326	268,560	262,020	231,623	1,009,529	243,129	233,465	233,622	162,969	873,185	-70,653	-30.2%	-68,654	-29.6%
미디어	67,744	73,497	106,978	98,793	347,012	95,249	89,584	54,672	73,914	313,419	+19,242	+35.2%	-24,879	-25.2%
<b>영업비용</b>	<b>1,561,175</b>	<b>1,810,165</b>	<b>1,887,163</b>	<b>1,837,641</b>	<b>7,096,144</b>	<b>1,868,056</b>	<b>1,870,934</b>	<b>1,790,872</b>	<b>1,852,441</b>	<b>7,382,303</b>	<b>+61,569</b>	<b>+3.4%</b>	<b>+14,800</b>	<b>+0.8%</b>
인건비	447,965	472,384	467,502	472,336	1,860,187	478,980	480,636	459,001	467,163	1,885,779	+8,162	+1.8%	-5,173	-1.1%
매출연동비	642,374	780,423	849,365	714,211	2,986,373	819,934	796,794	747,684	743,598	3,108,010	-4,085	-0.5%	+29,387	+4.1%
외주/인프라비	173,961	205,235	198,837	256,830	834,863	202,397	195,558	194,123	198,990	791,068	+4,867	+2.5%	-57,840	-22.5%
마케팅비	96,979	100,415	104,533	103,919	405,846	89,254	108,205	105,461	102,755	405,676	-2,706	-2.6%	-1,164	-1.1%
상각비	150,300	192,155	198,352	210,116	750,923	197,839	207,280	210,679	246,138	861,937	+35,459	+16.8%	+36,022	+17.1%
금융영업비용	4,833	6,824	9,570	8,510	29,737	17,288	16,831	15,053	27,923	77,095	+12,870	+85.5%	+19,413	+228.1%
기타	44,763	52,729	59,004	71,719	228,215	62,364	65,629	58,871	65,875	252,739	+7,003	+11.9%	-5,844	-8.1%
<b>영업이익</b>	<b>62,594</b>	<b>113,090</b>	<b>124,309</b>	<b>160,866</b>	<b>460,858</b>	<b>120,294</b>	<b>133,964</b>	<b>130,526</b>	<b>106,694</b>	<b>491,478</b>	<b>-23,832</b>	<b>-18.3%</b>	<b>-54,172</b>	<b>-33.7%</b>
<i>영업이익률(%)</i>	<i>3.9%</i>	<i>5.9%</i>	<i>6.2%</i>	<i>8.0%</i>	<i>6.1%</i>	<i>6.0%</i>	<i>6.7%</i>	<i>6.8%</i>	<i>5.4%</i>	<i>6.2%</i>	<i>-1.3%p</i>		<i>-2.6%p</i>	
기타수익	16,964	16,511	72,789	86,061	192,325	25,555	63,996	52,735	29,785	172,071	-22,950	-43.5%	-56,276	-65.4%
기타비용	42,037	28,430	79,956	2,164,001	2,314,424	46,801	65,307	73,895	413,830	599,833	+339,934	+460.0%	-1,750,171	-80.9%
금융수익	79,222	61,649	55,624	120,942	317,437	79,519	79,401	86,813	165,101	410,834	+78,287	+90.2%	+44,159	+36.5%
금융비용	46,408	50,524	70,487	140,977	308,396	54,363	75,129	82,623	184,614	396,730	+101,991	+123.4%	+43,637	+31.0%
<b>지분법손익</b>	<b>-5,522</b>	<b>-623</b>	<b>10,255</b>	<b>-149</b>	<b>3,960</b>	<b>16,416</b>	<b>27,949</b>	<b>22,165</b>	<b>-11,704</b>	<b>54,826</b>	<b>-33,869</b>	<b>적자 전환</b>	<b>-11,555</b>	<b>적자 지속</b>
지분법이익	34,087	28,367	32,807	26,909	122,169	43,354	38,744	41,337	24,028	147,463	-17,309	-41.9%	-2,880	-10.7%
지분법손실	39,609	28,990	22,552	27,058	118,209	26,938	10,794	19,172	35,733	92,638	+16,560	+86.4%	+8,675	+32.1%
<b>계속사업법인세차감전순이익</b>	<b>64,812</b>	<b>111,672</b>	<b>112,534</b>	<b>-1,937,259</b>	<b>-1,648,240</b>	<b>140,619</b>	<b>164,875</b>	<b>135,720</b>	<b>-308,569</b>	<b>132,646</b>	<b>-444,289</b>	<b>적자 전환</b>	<b>+1,628,690</b>	<b>적자 지속</b>
계속사업법인세비용	56,474	56,906	75,676	-20,628	168,429	72,944	77,726	57,207	-31,626	176,251	-88,833	적자 전환	-10,998	적자 지속
계속사업연결당기순이익	8,338	54,766	36,858	-1,916,631	-1,816,669	67,675	87,149	78,513	-276,942	-43,605	-355,455	적자 전환	+1,639,689	적자 지속
<b>연결당기순이익</b>	<b>8,338</b>	<b>54,766</b>	<b>36,858</b>	<b>-1,916,631</b>	<b>-1,816,669</b>	<b>67,675</b>	<b>87,149</b>	<b>78,513</b>	<b>-276,942</b>	<b>-43,605</b>	<b>-355,455</b>	<b>적자 전환</b>	<b>+1,639,689</b>	<b>적자 지속</b>
지배지분순이익	22,203	55,932	20,862	-1,111,548	-1,012,551	73,726	101,290	105,783	-131,820	148,979	-237,603	적자 전환	+979,728	적자 지속
비지배지분순이익	-13,864	-1,167	15,996	-805,083	-804,118	-6,052	-14,141	-27,270	-145,123	-192,585	-117,853	적자 지속	+659,960	적자 지속
<b>EBITDAR</b>	<b>212,995</b>	<b>305,313</b>	<b>323,689</b>	<b>368,743</b>	<b>1,210,741</b>	<b>319,180</b>	<b>340,476</b>	<b>341,147</b>	<b>315,171</b>	<b>1,315,975</b>	<b>-25,976</b>	<b>-7.6%</b>	<b>-53,572</b>	<b>-14.5%</b>
<b>조정 EBITDAR</b>	<b>242,113</b>	<b>331,744</b>	<b>345,214</b>	<b>375,733</b>	<b>1,294,805</b>	<b>347,788</b>	<b>356,056</b>	<b>354,410</b>	<b>332,472</b>	<b>1,390,727</b>	<b>-21,938</b>	<b>-6.2%</b>	<b>-43,261</b>	<b>-11.5%</b>

주1) 조정 EBITDAR: EBITDAR+ 주식보상비용

주2) 2024년 3월 20일, 2020 사업연도부터 2022 사업연도까지의 재무제표 및 연결재무제표의 제작성으로 감사보고서가 재발행되었습니다

# 연결재무상태표(K-IFRS)

(단위:백만원)

계정과목	2023.12.31	2024.03.31	2024.06.30	2024.09.30	2024.12.31
<b>자산</b>					
<b>유동자산</b>	<b>9,988,166</b>	<b>10,232,243</b>	<b>10,285,447</b>	<b>10,346,580</b>	<b>10,712,611</b>
현금및현금성자산	5,497,988	5,888,054	6,103,366	5,999,165	6,351,230
단기금융상품	1,661,509	1,318,060	1,285,345	1,439,584	1,431,649
당기손익-공정가치 측정 금융자산	829,882	963,693	902,566	1,032,988	954,167
상각후원가측정 금융자산	67,375	83,897	73,954	61,975	-
파생상품자산	220	220	399	220	672
매출채권	622,027	648,565	681,290	621,314	548,627
기타유동금융자산	646,480	677,754	621,568	608,020	873,534
재고자산	138,644	133,469	128,457	93,373	80,452
기타유동자산	470,223	499,121	473,988	484,316	454,065
보험계약자산					
매각예정자산	49,543	19,410	14,514	5,625	18,214
미수법인세자산	4,275	-	-	-	-
<b>비유동자산</b>	<b>15,191,803</b>	<b>15,426,787</b>	<b>15,419,655</b>	<b>15,349,694</b>	<b>15,173,704</b>
장기금융상품	12,992	13,421	13,428	13,152	12,653
당기손익-공정가치 측정 금융자산	487,467	492,508	530,372	487,836	411,423
기타포괄손익-공정가치 측정 금융자산	1,658,868	1,744,987	1,763,139	1,901,018	2,148,935
파생상품자산	12,340	8,666	7,533	7,452	8,554
관계기업 및 공동기업 투자	2,941,239	2,945,302	2,973,717	3,005,082	2,941,384
기타비유동금융자산	289,525	290,134	283,947	296,669	282,628
유형자산	1,336,930	1,367,474	1,386,798	1,360,029	1,356,160
무형자산	5,768,887	5,735,138	5,698,140	5,578,827	5,262,107
투자부동산	73,807	100,404	113,032	111,627	114,474
사용권자산	1,773,156	1,893,532	1,841,733	1,820,667	1,781,600
퇴직연금운용자산	61,641	45,597	30,728	17,742	-
기타비유동자산	255,806	278,594	302,107	290,302	347,065
이연법인세자산	519,144	511,031	474,982	459,291	506,721
<b>자산총계</b>	<b>25,179,969</b>	<b>25,659,030</b>	<b>25,705,102</b>	<b>25,696,273</b>	<b>25,886,314</b>
<b>부채</b>					
<b>유동부채</b>	<b>7,564,139</b>	<b>7,824,204</b>	<b>8,294,376</b>	<b>8,174,723</b>	<b>8,519,134</b>
매입채무 및 기타채무	1,869,503	1,931,669	1,856,864	1,837,937	1,909,771
단기차입금	1,629,452	1,628,971	2,162,602	1,801,331	1,887,251
예수금	1,236,620	1,347,820	1,398,352	1,470,393	1,624,684
기타유동금융부채	1,559,116	1,604,288	1,523,569	1,560,681	1,633,438
미지급법인세	144,441	156,434	119,032	120,278	107,534
충당부채	20,652	20,082	23,519	25,885	33,812
파생상품부채	8,196	6,893	29,748	181,168	135,513
단기리스부채	285,586	299,468	303,236	317,337	325,418
기타유동부채	810,574	828,578	877,456	859,713	861,714
<b>비유동부채</b>	<b>3,757,231</b>	<b>3,860,944</b>	<b>3,373,474</b>	<b>3,345,846</b>	<b>3,300,535</b>
비유동매입채무 및 기타채무	67,666	58,464	45,527	4,941	7,472
장기차입금	845,628	807,317	358,332	377,945	327,870
비유동충당부채	80,962	74,650	80,844	80,363	79,624
장기리스부채	1,731,599	1,874,820	1,849,395	1,836,188	1,802,513
순확정급여부채	22,455	23,804	26,711	33,264	31,731
기타장기종업원급여부채	72,660	74,651	75,327	77,567	77,468
이연법인세부채	719,232	744,207	734,717	739,313	737,205
기타비유동금융부채	176,655	178,175	178,544	181,119	214,376
기타비유동부채	40,374	24,854	24,077	15,146	22,276
<b>부채총계</b>	<b>11,321,370</b>	<b>11,685,147</b>	<b>11,667,850</b>	<b>11,520,568</b>	<b>11,819,669</b>
<b>자본</b>					
자본금	44,535	44,574	44,394	44,403	44,416
자본잉여금	8,839,891	8,866,024	8,919,462	8,927,072	7,673,577
자본조정	7,571	12,472	-35,066	-31,396	-34,079
기타포괄손익누계액	-1,050,415	-1,015,003	-1,033,920	-932,733	-717,193
이익잉여금	1,922,137	1,963,929	2,065,340	2,166,635	3,274,417
비지배지분	4,094,880	4,101,885	4,077,042	4,001,724	3,825,507
<b>자본총계</b>	<b>13,858,599</b>	<b>13,973,883</b>	<b>14,037,252</b>	<b>14,175,705</b>	<b>14,066,645</b>
<b>부채 및 자본총계</b>	<b>25,179,969</b>	<b>25,659,030</b>	<b>25,705,102</b>	<b>25,696,273</b>	<b>25,886,314</b>

## 별도손익계산서 (K-IFRS)

(단위: 백만원)

구 분	1Q23	2Q23	3Q23	4Q23	2023	1Q24	2Q24	3Q24	4Q24	2024	QoQ	QoQ(%)	YoY	YoY(%)
<b>매출액</b>	<b>609,841</b>	<b>611,999</b>	<b>617,367</b>	<b>660,393</b>	<b>2,499,600</b>	<b>640,466</b>	<b>644,340</b>	<b>618,739</b>	<b>691,557</b>	<b>2,595,101</b>	<b>+72,818</b>	<b>+12%</b>	<b>+31,164</b>	<b>+5%</b>
<b>영업비용</b>	<b>488,833</b>	<b>495,020</b>	<b>497,787</b>	<b>484,937</b>	<b>1,966,578</b>	<b>502,740</b>	<b>514,360</b>	<b>517,062</b>	<b>564,463</b>	<b>2,098,624</b>	<b>+47,401</b>	<b>+9%</b>	<b>+79,526</b>	<b>+16%</b>
인건비	134,727	141,674	135,376	104,080	515,857	130,174	134,308	134,829	142,245	542,114	+7,416	+6%	+38,165	+37%
매출연동비	209,554	194,775	207,035	219,799	831,163	212,615	198,525	196,541	218,730	826,411	+22,189	+11%	-1,069	-0%
의주/인프라	69,945	77,912	68,032	71,557	287,447	68,938	79,327	82,211	89,131	319,608	+6,921	+8%	+17,574	+25%
마케팅비	3,435	4,897	8,775	10,744	27,852	4,798	6,908	5,880	12,837	30,424	+6,957	+118%	+2,093	+19%
상각비	59,552	63,945	65,958	65,525	254,981	73,536	79,249	83,201	87,494	323,480	+4,293	+5%	+21,968	+34%
기타	11,620	11,815	12,611	13,231	49,278	12,677	16,043	14,400	14,026	56,588	-374	-3%	+795	+6%
<b>영업이익</b>	<b>121,008</b>	<b>116,978</b>	<b>119,579</b>	<b>175,456</b>	<b>533,022</b>	<b>137,726</b>	<b>129,980</b>	<b>101,678</b>	<b>127,094</b>	<b>496,477</b>	<b>+25,416</b>	<b>+25%</b>	<b>-48,363</b>	<b>-28%</b>
<b>영업이익률(%)</b>	<b>19.8%</b>	<b>19.1%</b>	<b>19.4%</b>	<b>26.6%</b>	<b>21.3%</b>	<b>21.5%</b>	<b>20.2%</b>	<b>16.4%</b>	<b>18.4%</b>	<b>19.1%</b>	<b>+1.9%</b>		<b>-8.2%p</b>	
기타수익	3,016	4,464	5,253	5,874	18,606	8,672	21,009	10,002	7,408	47,091	-2,594	-26%	+1,534	+26%
기타비용	1,849	6,152	15,924	386,872	410,797	7,034	115,530	16,674	323,664	462,903	+306,990	+1,841%	-63,208	-16%
금융수익	34,252	13,807	24,447	45,562	118,067	47,094	28,965	16,244	131,177	223,480	+114,933	+708%	+85,615	+188%
금융비용	14,111	15,462	13,587	14,456	57,615	15,019	19,978	33,323	34,451	102,771	+1,128	+3%	+19,995	+138%
계속사업법인세차감전순이익	142,315	113,635	119,768	-174,436	201,283	171,439	44,446	77,926	-92,437	201,374	-170,363	적자 전환	+81,999	적자 지속
계속사업법인세비용	25,482	21,080	31,335	21,277	99,174	39,250	22,057	26,077	38,261	125,646	+12,184	+47%	+16,985	+80%
<b>당기순이익</b>	<b>116,833</b>	<b>92,555</b>	<b>88,433</b>	<b>-195,712</b>	<b>102,109</b>	<b>132,189</b>	<b>22,389</b>	<b>51,848</b>	<b>-130,698</b>	<b>75,728</b>	<b>-182,546</b>	<b>적자 전환</b>	<b>+65,014</b>	<b>적자 지속</b>
<b>EBITDAR</b>	<b>180,534</b>	<b>182,232</b>	<b>186,494</b>	<b>241,392</b>	<b>790,652</b>	<b>211,166</b>	<b>209,064</b>	<b>184,379</b>	<b>211,836</b>	<b>816,445</b>	<b>+27,457</b>	<b>+15%</b>	<b>-29,555</b>	<b>-12%</b>
<b>조정 EBITDAR</b>	<b>195,120</b>	<b>194,223</b>	<b>197,828</b>	<b>246,909</b>	<b>834,079</b>	<b>220,449</b>	<b>216,104</b>	<b>191,006</b>	<b>217,972</b>	<b>845,530</b>	<b>+26,966</b>	<b>+14%</b>	<b>-28,936</b>	<b>-12%</b>

주1) 조정 EBITDAR: EBITDAR+ 주식보상비용

주2) 2024년 3월 20일, 2020 ~ 2022 사업년도에 대한 재무제표 및 연결재무제표의 재작성으로 감사보고서가 재발행되었습니다

## 별도재무상태표(K-IFRS)

(단위: 백만원)

계정과목	2023.12.31	2024.03.31	2024.06.30	2024.09.30	2024.12.31
<b>자 산</b>					
<b>유동자산</b>	<b>1,931,910</b>	<b>1,950,248</b>	<b>2,083,997</b>	<b>2,222,646</b>	<b>2,476,326</b>
현금및현금성자산	1,439,389	1,464,914	1,562,303	1,729,331	1,954,215
단기금융상품	21,500	11,500	11,500	11,500	11,500
(유동)당기손익-공정가치측정금융자산	-	-	-	-	-
매출채권	156,828	147,027	180,566	167,418	180,630
단기금융리스채권	26,610	31,766	30,844	32,843	32,538
기타유동금융자산	226,946	237,389	214,935	214,748	229,053
재고자산	26,454	22,927	24,742	28,255	30,515
파생상품자산	220	220	220	220	5
미수법인세	4,275	-	15,387	-	-
기타유동자산	29,687	34,504	39,074	38,331	37,869
매각예정비유동자산	-	-	4,425	-	-
<b>비유동자산</b>	<b>9,422,958</b>	<b>9,609,630</b>	<b>9,543,575</b>	<b>9,497,476</b>	<b>9,157,888</b>
장기금융상품	10,000	10,000	10,000	10,000	10,000
(비유동)당기손익-공정가치측정금융자산	79,557	83,069	83,259	78,664	84,449
기타포괄손익-공정가치측정금융자산	16,864	16,505	15,135	14,484	10,455
파생금융상품	-	-	-	-	-
종속/관계기업투자주식	5,353,211	5,361,963	5,231,544	5,235,358	4,950,994
기타비유동금융자산	266,098	270,896	271,092	272,268	241,051
유형자산	736,512	759,581	870,831	866,453	856,583
사용권자산	799,784	909,339	885,206	852,135	831,427
장기금융리스채권	154,238	178,082	168,151	168,570	161,987
무형자산	1,584,768	1,585,867	1,580,940	1,578,185	1,575,704
투자부동산	387,539	408,928	415,506	409,534	406,892
퇴직연금운용자산	30,751	23,828	10,240	10,773	27,330
기타비유동자산	3,636	1,572	1,671	1,053	1,016
<b>자 산 총 계</b>	<b>11,354,868</b>	<b>11,559,878</b>	<b>11,627,572</b>	<b>11,720,122</b>	<b>11,634,214</b>
<b>부 채</b>					
<b>유동부채</b>	<b>2,661,575</b>	<b>2,573,738</b>	<b>2,647,321</b>	<b>2,714,469</b>	<b>2,766,639</b>
매입채무및기타채무	532,093	477,181	466,327	465,177	493,041
단기차입금	250,000	160,000	268,956	216,560	244,438
단기리스부채	150,323	171,406	168,468	169,717	174,993
기타유동금융부채	1,421,928	1,454,825	1,425,895	1,465,738	1,501,757
미지급법인세	68,427	91,516	61,692	72,313	69,821
파생상품부채	-	-	15,416	67,290	35,281
기타유동부채	238,804	218,811	240,566	257,674	247,309
<b>비유동부채</b>	<b>1,510,121</b>	<b>1,678,329</b>	<b>1,656,741</b>	<b>1,622,794</b>	<b>1,619,812</b>
비유동매입채무및기타채무	36,463	40,495	39,377	40,986	41,913
장기리스부채	1,309,613	1,461,603	1,450,710	1,426,688	1,405,006
비유동충당부채	38,602	39,049	39,831	39,867	37,120
기타장기종업원급여부채	37,184	35,870	34,852	33,555	38,605
이연법인세부채	85,619	100,543	91,515	81,290	96,680
기타비유동부채	2,641	768	456	408	488
<b>부 채 총 계</b>	<b>4,171,696</b>	<b>4,252,067</b>	<b>4,304,061</b>	<b>4,337,263</b>	<b>4,386,452</b>
<b>자 본</b>					
자본금	44,535	44,574	44,394	44,403	44,416
자본잉여금	5,744,621	5,759,159	5,801,198	5,805,508	5,817,717
자본조정	7,571	12,472	-35,066	-31,396	-34,079
기타포괄손익누계액	-4,630	-4,910	-5,921	-6,410	-19,673
이익잉여금(결손금)	1,391,076	1,496,516	1,518,905	1,570,753	1,439,381
<b>자 본 총 계</b>	<b>7,183,172</b>	<b>7,307,811</b>	<b>7,323,511</b>	<b>7,382,858</b>	<b>7,247,763</b>
<b>부채와자본총계</b>	<b>11,354,868</b>	<b>11,559,878</b>	<b>11,627,572</b>	<b>11,720,122</b>	<b>11,634,214</b>

## 연결인원현황

	4Q23	1Q24	2Q24	3Q24	4Q24	QoQ	YoY
카카오	3,880	3,870	4,035	4,025	4,028	▲3	▲148
카카오 종속회사	13,237	13,327	13,156	13,116	12,687	▽429	▽550
<b>합계</b>	<b>17,117</b>	<b>17,197</b>	<b>17,191</b>	<b>17,141</b>	<b>16,715</b>	<b>▽426</b>	<b>▽402</b>

\* 등기임원(사내이사, 사외이사)가 제외된 정규직 + 기간제 합산 기준입니다. 기간제는 계약직, 인턴, 어시스턴트, 단기아르바이트를 포함, 단시간근무자는 제외하고 있습니다.

## 주요 지분증권 보유현황

(기준일: 2024년 12월 31일)

회사명	연결종속회사							계열회사
	카카오페이	카카오게임즈	카카오모빌리티	카카오엔터테인먼트	카카오픽코마	카카오엔터프라이즈	에스엠엔터테인먼트	카카오뱅크
지분율	46.3%	40.8%	57.2%	66.0%	91.1%	85.1%	40.7%	27.2%

\* 상기 지분율은 발행주식총수 대비 보유주식수의 비율이며, 연결종속회사가 보유하는 지분율을 단순합산하였습니다.

\* 카카오가 직접 보유한 카카오픽코마의 지분율은 73%, 에스엠엔터테인먼트 지분율은 21.2%입니다.