

연결손익계산서 (K-IFRS)

(단위: 백만원)

구 분	1Q24	2Q24	3Q24	4Q24	2024	1Q25	2Q25	3Q25	4Q25	2025	QoQ	QoQ(%)	YoY	YoY(%)	전년비	전년비(%)
매출액	1,988,506	2,003,099	1,919,086	1,953,343	7,864,033	1,860,594	2,024,196	2,081,159	2,133,199	8,099,148	+52,040	+2.5%	+179,857	+9.2%	+235,114	+3.0%
플랫폼부문	955,261	953,488	941,182	1,043,449	3,893,381	989,859	1,051,090	1,054,603	1,222,623	4,318,175	+168,021	+15.9%	+179,175	+17.2%	+424,795	+10.9%
특비즈	516,258	507,531	501,108	556,767	2,081,664	553,323	542,159	534,432	627,092	2,257,006	+92,661	+17.3%	+70,326	+12.6%	+175,342	+8.4%
포털비즈	84,684	87,870	76,409	83,210	332,174	74,112	78,318	72,746	71,659	296,834	-1,087	-1.5%	-11,551	-13.9%	-35,339	-10.6%
플랫폼 기타	354,320	358,087	363,665	403,472	1,479,543	362,424	430,613	447,425	523,873	1,764,335	+76,447	+17.1%	+120,400	+29.8%	+284,792	+19.2%
콘텐츠부문	1,033,244	1,049,611	977,904	909,894	3,970,653	870,735	973,106	1,026,556	910,576	3,780,973	-115,980	-11.3%	+682	+0.1%	-189,680	-4.8%
뮤직	468,243	510,883	470,873	470,049	1,920,047	437,860	517,207	564,505	525,068	2,044,640	-39,437	-7.0%	+55,019	+11.7%	+124,593	+6.5%
스토리	226,623	215,678	218,738	202,962	864,001	212,571	219,047	211,827	191,845	835,290	-19,982	-9.4%	-11,117	-5.5%	-28,711	-3.3%
게임	243,129	233,465	233,622	162,969	873,185	145,212	142,647	154,383	97,884	540,127	-56,499	-36.6%	-65,084	-39.9%	-333,059	-38.1%
미디어	95,249	89,584	54,672	73,914	313,419	75,092	94,204	95,841	95,778	360,916	-63	-0.1%	+21,864	+29.6%	+47,496	+15.2%
영업비용	1,860,220	1,861,410	1,779,827	1,867,300	7,368,756	1,745,654	1,828,897	1,862,806	1,929,755	7,367,111	+66,949	+3.6%	+62,455	+3.3%	-1,644	-0.0%
인건비	472,968	475,241	452,929	490,407	1,891,545	472,103	482,474	471,085	497,410	1,923,073	+26,325	+5.6%	+7,004	+1.4%	+31,529	+1.7%
매출연동비	819,733	795,459	745,304	650,496	3,010,991	697,459	713,019	741,971	768,022	2,920,470	+26,050	+3.5%	+117,526	+18.1%	-90,521	-3.0%
외주/인프라비	201,599	194,426	193,149	286,309	875,483	204,863	232,179	259,411	250,006	946,460	-9,406	-3.6%	-36,303	-12.7%	+70,977	+8.1%
마케팅비	89,366	107,578	104,846	102,518	404,308	86,520	87,280	100,581	116,338	390,720	+15,758	+15.7%	+13,821	+13.5%	-13,589	-3.4%
상각비	197,240	206,660	210,024	245,369	859,293	204,886	221,191	207,659	204,266	838,002	-3,393	-1.6%	-41,104	-16.8%	-21,292	-2.5%
금융영업비용	17,288	16,831	15,053	27,923	77,095	19,859	30,591	13,953	26,617	91,020	+12,664	+90.8%	-1,305	-4.7%	+13,925	+18.1%
기타	62,024	65,216	58,522	64,279	250,041	59,963	62,164	68,145	67,096	257,367	-1,049	-1.5%	+2,817	+4.4%	+7,326	+2.9%
영업이익	128,286	141,689	139,260	86,043	495,278	114,940	195,299	218,353	203,445	732,037	-14,909	-6.8%	+117,402	+136.4%	+236,759	+47.8%
영업이익률(%)	6.5%	7.1%	7.3%	4.4%	6.3%	6.2%	9.6%	10.5%	9.5%	9.0%	+0.8%p		+5.1%p		+2.7%p	+43.5%
기타수익	25,552	63,995	52,733	30,363	172,644	103,579	75,541	43,176	91,529	313,825	+48,353	+112.0%	+61,166	+201.4%	+141,181	+81.8%
기타비용	46,498	65,287	73,859	526,340	711,984	28,074	72,468	42,070	367,603	510,215	+325,533	+773.8%	-158,737	-30.2%	-201,769	-28.3%
금융수익	79,404	79,309	86,560	159,913	405,185	100,629	53,573	70,088	167,468	391,757	+97,380	+138.9%	+7,554	+4.7%	-13,428	-3.3%
금융비용	54,352	75,101	82,612	155,832	367,898	123,086	71,051	44,197	146,715	385,049	+102,517	+232.0%	-9,118	-5.9%	+17,151	+4.7%
지분법손익	17,988	28,872	22,409	-12,828	56,441	34,336	23,513	19,638	12,512	90,000	-7,126	-36.3%	+25,340	흑자전환	+33,559	+59.5%
지분법이익	43,354	38,744	41,337	23,916	147,351	50,751	35,175	34,772	33,188	153,885	-1,584	-4.6%	+9,271	+38.8%	+6,534	+4.4%
지분법손실	25,367	9,872	18,928	36,744	90,910	16,415	11,661	15,134	20,676	63,885	+5,542	+36.6%	-16,068	-43.7%	-27,025	-29.7%
계속사업법인세차감전순이익	150,379	173,476	144,490	-418,680	49,665	202,324	204,406	264,988	-39,364	632,354	-304,353	적자전환	+379,316	+90.6%	+582,689	+1173.2%
계속사업법인세비용	72,999	77,780	57,262	-47,555	160,486	-7,426	23,201	61,686	20,302	97,763	-41,385	-67.1%	+67,856	NM	-62,722	-39.1%
계속사업연결당기순이익	77,380	95,696	87,229	-371,126	-110,820	209,750	181,205	203,302	-59,666	534,591	-262,968	적자전환	+311,460	+83.9%	+645,411	흑자전환
중단사업순이익	-9,706	-8,547	-8,716	-24,082	-51,050	-9,416	-9,390	-10,439	20,369	-8,875	+30,809	흑자전환	+44,451	흑자전환	+42,175	-82.6%
연결당기순이익	67,675	87,149	78,513	-395,207	-161,871	200,334	171,815	192,863	-39,297	525,715	-232,160	적자전환	+355,911	+90.1%	+687,586	-424.8%
지배지분순이익	73,726	101,290	105,783	-225,522	55,277	171,852	161,247	124,924	42,806	500,829	-82,118	-65.7%	+268,328	흑자전환	+445,552	+806.0%
비지배지분순이익	-6,052	-14,141	-27,270	-169,686	-217,148	28,482	10,568	67,939	-82,103	24,886	-150,042	적자전환	+87,583	+51.6%	+242,034	-111.5%
EBITDAR	326,574	347,579	349,226	293,640	1,317,019	317,774	411,261	427,028	402,298	1,558,360	-24,730	-5.8%	+108,658	+37.0%	+241,341	+18.3%
조정 EBITDAR	355,009	362,764	362,011	309,156	1,388,940	327,511	425,702	433,442	413,657	1,600,313	-19,785	-4.6%	+104,502	+33.8%	+211,372	+15.2%

주1) 조정 EBITDAR: EBITDAR + 주식보상비용

연결재무상태표(K-IFRS)

(단위: 백만원)

계정과목	2024.03.31	2024.06.30	2024.09.30	2024.12.31	2025.03.31	2025.06.30	2025.09.30	2025.12.31
자산								
유동자산	10,232,243	10,285,447	10,346,580	10,721,670	10,639,790	11,267,556	12,141,154	12,378,724
현금및현금성자산	5,888,054	6,103,366	5,999,165	6,351,230	5,726,880	5,993,815	6,782,664	6,817,965
단기금융상품	1,318,060	1,285,345	1,439,584	1,431,649	1,711,122	1,603,292	1,614,542	1,959,572
당기손익-공정가치 측정 금융자산	963,693	902,566	1,032,988	954,708	1,152,828	1,349,168	1,460,459	1,384,195
상각후원가측정 금융자산	83,897	73,954	61,975	95,460	98,558	101,075	135,543	173,572
파생상품자산	220	399	220	672	672	494	494	76
매출채권	648,565	681,290	621,314	548,689	539,601	580,067	544,634	568,287
기타유동금융자산	677,754	621,568	608,020	778,285	837,527	809,878	914,988	907,742
재고자산	133,469	128,457	93,373	81,053	71,881	73,505	89,248	76,541
기타유동자산	499,121	473,988	484,316	448,036	499,634	546,363	553,899	484,990
매각예정자산	19,410	14,514	5,625	31,887	1,087	209,900	44,683	5,785
비유동자산	15,426,787	15,419,655	15,349,694	15,051,358	15,262,481	15,295,020	14,750,204	15,419,808
장기금융상품	13,421	13,428	13,152	12,653	16,477	16,493	16,419	16,419
당기손익-공정가치 측정 금융자산	492,508	530,372	487,836	410,759	402,621	399,498	405,865	422,715
기타포괄손익-공정가치 측정 금융자산	1,744,987	1,763,139	1,901,018	2,148,996	2,266,167	2,517,629	1,951,637	2,795,206
상각후원가측정 금융자산					33,500	11,000	14,900	35,078
파생상품자산	8,666	7,533	7,452	8,554	8,554	8,554	8,554	59,040
관계기업 및 공동기업 투자	2,945,302	2,973,717	3,005,082	2,923,068	2,652,120	2,557,752	2,559,649	2,517,230
기타비유동금융자산	290,134	283,947	296,669	280,356	283,436	273,252	276,317	267,301
유형자산	1,367,474	1,386,798	1,360,029	1,362,520	1,385,491	1,412,661	1,513,299	1,557,678
무형자산	5,735,138	5,698,140	5,578,827	5,170,742	5,508,623	5,526,935	5,486,261	5,226,154
투자부동산	100,404	113,032	111,627	112,977	111,603	105,432	105,008	122,207
사용권자산	1,893,532	1,841,733	1,820,667	1,780,934	1,760,822	1,668,254	1,588,562	1,509,036
퇴직연금운용자산	45,597	30,728	17,742	49,515	26,229	15,709	17,829	65,806
기타비유동자산	278,594	302,107	290,302	281,578	307,655	286,506	321,756	310,170
이연법인세자산	511,031	474,982	459,291	508,707	499,183	495,348	484,147	515,769
자산총계	25,659,030	25,705,102	25,696,273	25,773,028	25,902,271	26,562,575	26,891,358	27,798,532
부채								
유동부채	7,824,204	8,294,376	8,174,723	8,545,228	8,291,221	8,189,437	8,620,025	8,780,501
매입채무 및 기타채무	1,931,669	1,856,864	1,837,937	1,903,374	1,805,517	2,042,887	2,135,114	2,167,684
단기차입금	1,628,971	2,162,602	1,801,331	1,887,236	1,629,527	1,142,503	1,189,799	1,144,218
예수금	1,347,820	1,398,352	1,470,393	1,624,684	1,710,248	1,918,099	2,096,129	2,285,859
기타유동금융부채	1,604,288	1,523,569	1,560,681	1,658,684	1,681,789	1,602,077	1,581,804	1,613,454
미지급법인세	156,434	119,032	120,278	107,445	134,259	74,277	173,241	211,477
충당부채	20,082	23,519	25,885	33,852	18,646	18,958	21,186	27,016
파생상품부채	6,893	29,748	181,168	126,364	96,859	89,644	58,892	41,919
단기리스부채	299,468	303,236	317,337	325,419	332,585	324,103	319,321	331,295
기타유동부채	828,578	877,456	859,713	862,294	881,791	927,685	998,450	956,591
매각예정부채	-	-	-	15,876	-	49,204	46,089	988
비유동부채	3,860,944	3,373,474	3,345,846	3,284,906	3,275,728	3,783,588	3,617,981	3,782,509
비유동매입채무 및 기타채무	58,464	45,527	4,941	7,472	5,724	5,386	3,369	5,968
장기차입금	807,317	358,332	377,945	327,870	377,765	912,628	886,240	990,548
비유동충당부채	74,650	80,844	80,363	79,584	80,006	80,610	80,961	77,232
장기리스부채	1,874,820	1,849,395	1,836,188	1,802,512	1,787,001	1,689,706	1,623,671	1,559,477
순환정금여부채	23,804	26,711	33,264	31,731	33,424	38,207	50,343	24,925
기타장기종업원급여부채	74,651	75,327	77,567	77,468	81,465	87,567	89,480	87,998
이연법인세부채	744,207	734,717	739,313	727,311	679,323	731,906	612,392	772,225
기타비유동금융부채	178,175	178,544	181,119	213,165	209,999	210,880	248,073	237,470
기타비유동부채	24,854	24,077	15,146	17,793	21,022	26,698	23,453	26,665
부채총계	11,685,147	11,667,850	11,520,568	11,830,134	11,566,948	11,973,025	12,238,006	12,563,010
자본								
자본금	44,574	44,394	44,403	44,416	44,437	44,251	44,282	44,300
자본잉여금	8,866,024	8,919,462	8,927,072	8,911,043	8,913,976	8,825,215	8,820,839	8,803,321
자본조정	12,472	-35,066	-31,396	-34,079	-32,551	-88,731	-86,642	-82,389
기타포괄손익누계액	-1,015,003	-1,033,920	-932,733	-723,579	-619,288	-467,357	-812,022	-171,683
이익잉여금	1,963,929	2,065,340	2,166,635	1,943,498	2,086,014	2,261,557	2,648,785	2,693,875
비지배지분	4,101,885	4,077,042	4,001,724	3,801,594	3,942,735	4,014,616	4,038,110	3,948,100
자본총계	13,973,883	14,037,252	14,175,705	13,942,894	14,335,322	14,589,550	14,653,352	15,235,523
부채 및 자본총계	25,659,030	25,705,102	25,696,273	25,773,028	25,902,271	26,562,575	26,891,358	27,798,532

별도손익계산서 (K-IFRS)

(단위: 백만원)

구 분	1Q24	2Q24	3Q24	4Q24	2024	1Q25	2Q25	3Q25	4Q25	2025	QoQ	QoQ(%)	YoY	YoY(%)	전년비	전년비(%)
매출액	640,466	644,340	618,739	691,557	2,595,101	661,738	654,618	638,437	726,068	2,680,861	+87,631	+13.7%	+34,511	+5.0%	+85,760	+3.3%
영업비용	502,740	514,360	517,062	568,970	2,103,132	557,812	546,780	537,901	598,127	2,240,619	+60,226	+11.2%	+29,156	+5.1%	+137,487	+6.5%
인건비	130,381	134,659	134,829	146,752	546,621	146,541	150,852	144,093	150,232	591,718	+6,139	+4.3%	+3,480	+2.4%	+45,097	+8.3%
매출연동비	212,615	198,525	196,541	218,730	826,411	222,967	202,271	190,287	229,136	844,662	+38,849	+20.4%	+10,407	+4.8%	+18,251	+2.2%
외주/인프라	68,938	79,327	82,211	89,131	319,608	84,792	84,158	95,632	102,694	367,276	+7,062	+7.4%	+13,562	+15.2%	+47,668	+14.9%
마케팅비	4,798	6,908	5,880	12,837	30,424	4,758	6,676	9,793	17,240	38,466	+7,447	+76.0%	+4,402	+34.3%	+8,042	+26.4%
상각비	73,536	79,249	83,201	87,494	323,480	83,888	88,785	82,270	82,540	337,483	+269	+0.3%	-4,954	-5.7%	+14,003	+4.3%
기타	12,471	15,691	14,400	14,026	56,588	14,865	14,038	15,825	16,285	61,013	+459	+2.9%	+2,259	+16.1%	+4,425	+7.8%
영업이익	137,726	129,980	101,678	122,586	491,970	103,926	107,839	100,536	127,942	440,242	+27,405	+27.3%	+5,355	+4.4%	-51,727	-10.5%
영업이익률(%)	21.5%	20.2%	16.4%	17.7%	19.0%	15.7%	16.5%	15.7%	17.6%	16.4%	+1.9%p		-0.1%		-2.5%	
기타수익	8,672	21,009	10,002	7,408	47,091	5,158	62,711	9,045	20,037	96,951	+10,993	+121.5%	+12,629	+170.5%	+49,860	+105.9%
기타비용	7,034	115,530	16,674	350,392	489,630	11,842	57,737	11,767	179,329	260,676	+167,562	+1424.0%	-171,063	-48.8%	-228,954	-46.8%
금융수익	47,094	28,965	16,244	119,822	212,125	73,849	16,928	13,738	145,744	250,259	+132,006	+960.9%	+25,922	+21.6%	+38,134	+18.0%
금융비용	15,019	19,978	33,323	23,096	91,416	82,098	100,182	12,877	12,596	207,753	-281	-2.2%	-10,500	-45.5%	+116,337	+127.3%
계속사업법인세차감전순이익	171,439	44,446	77,926	-123,671	170,139	88,993	29,558	98,674	101,798	319,023	+3,124	+3.2%	+225,469	흑자전환	+148,884	+87.5%
계속사업법인세비용	39,250	22,057	26,077	44,598	131,982	8,844	12,412	33,582	29,994	84,831	-3,588	-10.7%	-14,604	-32.7%	-47,151	-35.7%
당기순이익	132,189	22,389	51,848	-168,270	38,157	80,149	17,146	65,092	71,804	234,192	+6,712	+10.3%	+240,074	흑자전환	+196,035	+513.8%
EBITDAR	211,166	209,064	184,379	207,329	811,938	187,708	192,709	185,864	210,925	777,206	+25,060	+13.5%	+3,595	+1.7%	-34,731	-4.3%
조정 EBITDAR	220,449	216,104	191,006	213,465	841,023	192,258	200,528	193,559	218,175	804,520	+24,616	+12.7%	+4,710	+2.2%	-36,503	-4.3%

주1) 조정 EBITDAR: EBITDAR + 주식보상비용

(단위: 백만원)

별도재무상태표(K-IFRS)

(단위: 백만원)

계정과목	2024.03.31	2024.06.30	2024.09.30	2024.12.31	2025.03.31	2025.06.30	2025.09.30	2025.12.31
자 산								
유동자산	1,950,248	2,083,997	2,222,646	2,471,464	2,195,859	2,156,193	2,287,838	2,606,897
현금및현금성자산	1,464,914	1,562,303	1,729,331	1,954,215	1,674,648	1,683,199	1,785,977	2,109,189
단기금융리스채권	31,766	30,844	32,843	32,538	34,454	34,910	35,095	35,411
기타유동금융자산	237,389	214,935	214,748	229,053	256,714	209,261	234,882	201,936
재고자산	22,927	24,742	28,255	30,515	28,215	27,296	34,199	34,712
파생상품자산	220	220	220	5	5	5	5	5
미수법인세	-	15,387	-	-	-	-	-	-
기타유동자산	34,504	39,074	38,331	33,007	38,652	41,394	43,200	36,225
매각예정비유동자산	-	4,425	-	-	-	-	-	-
비유동자산	9,609,630	9,543,575	9,497,476	9,136,023	9,126,370	9,200,782	9,176,349	8,983,472
장기금융상품	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
(비유동)당기손익-공정가치측정금융자산	83,069	83,259	78,664	84,449	74,040	70,824	72,574	76,720
기타포괄손익-공정가치측정금융자산	16,505	15,135	14,484	10,455	10,831	12,228	11,786	39,615
파생금융상품	-	-	-	-	-	-	-	7,327
종속/관계기업투자주식	5,361,963	5,231,544	5,235,358	4,924,266	4,928,666	5,209,705	5,229,750	5,172,889
기타비유동금융자산	270,896	271,092	272,268	241,051	241,371	62,361	63,084	59,556
유형자산	759,581	870,831	866,453	861,445	884,675	890,603	905,688	898,155
사용권자산	909,339	885,206	852,135	831,427	814,040	810,428	759,974	729,002
장기금융리스채권	178,082	168,151	168,570	161,987	157,905	150,588	148,676	141,238
무형자산	1,585,867	1,580,940	1,578,185	1,575,704	1,574,672	1,573,375	1,578,678	1,438,037
투자부동산	408,928	415,506	409,534	406,892	386,673	374,479	357,054	351,520
퇴직연금운용자산	23,828	10,240	10,773	27,330	14,499	7,524	10,729	31,442
기타비유동자산	1,572	1,671	1,053	1,016	28,998	28,666	28,358	27,971
자 산 총 계	11,559,878	11,627,572	11,720,122	11,607,487	11,322,229	11,356,976	11,464,187	11,590,369
부 채								
유동부채	2,573,738	2,647,321	2,714,469	2,771,147	2,459,864	2,458,659	2,541,678	2,626,569
매입채무및기타채무	477,181	466,327	465,177	487,195	433,184	417,724	446,744	504,308
단기차입금	160,000	268,956	216,560	244,438	9,663	-	-	-
단기리스부채	171,406	168,468	169,717	174,993	175,167	182,270	177,970	176,985
기타유동금융부채	1,454,825	1,425,895	1,465,738	1,501,757	1,511,168	1,479,382	1,505,080	1,518,558
미지급법인세	91,516	61,692	72,313	69,821	86,813	42,588	54,767	69,542
파생상품부채	-	15,416	67,290	35,281	1,380	79,477	79,477	80,309
기타유동부채	218,811	240,566	257,674	257,662	242,489	257,218	277,640	276,867
비유동부채	1,678,329	1,656,741	1,622,794	1,622,015	1,588,132	1,581,475	1,524,448	1,486,216
비유동매입채무및기타채무	40,495	39,377	40,986	41,913	41,903	35,850	37,365	36,553
장기차입금	-	-	-	-	-	50,183	50,183	50,183
장기리스부채	1,461,603	1,450,710	1,426,688	1,405,006	1,377,971	1,350,451	1,293,540	1,263,752
비유동충당부채	39,049	39,831	39,867	37,120	37,621	37,828	37,428	34,326
기타장기중업원급여부채	35,870	34,852	33,555	38,605	39,287	41,632	39,955	45,667
이연법인세부채	100,543	91,515	81,290	98,883	90,426	62,604	62,866	52,677
기타비유동부채	768	456	408	488	924	2,928	3,111	3,059
부 채 총 계	4,252,067	4,304,061	4,337,263	4,393,162	4,047,996	4,040,134	4,066,125	4,112,785
자 본								
자본금	44,574	44,394	44,403	44,416	44,437	44,251	44,282	44,300
자본잉여금	5,759,159	5,801,198	5,805,508	5,821,851	5,829,638	5,910,400	5,925,025	5,922,339
자본조정	12,472	-35,066	-31,396	-34,079	-32,551	-88,731	-86,642	-82,389
기타포괄손익누계액	-4,910	-5,921	-6,410	-19,673	-19,394	-18,327	-18,944	-26,930
이익잉여금(결손금)	1,496,516	1,518,905	1,570,753	1,401,810	1,452,102	1,469,249	1,534,341	1,620,265
자 본 총 계	7,307,811	7,323,511	7,382,858	7,214,325	7,274,233	7,316,842	7,398,062	7,477,584
부채와자본총계	11,559,878	11,627,572	11,720,122	11,607,487	11,322,229	11,356,976	11,464,187	11,590,369

연결인원현황

	3Q24	4Q24	1Q25	2Q25	3Q25	4Q25	QoQ	YoY
카카오	4,025	4,028	4,014	3,986	3,942	3,922	▽20	▽106
카카오 종속회사	12,916	12,477	12,379	12,398	12,247	11,934	▽313	▽543
합계	16,941	16,505	16,393	16,384	16,189	15,856	▽333	▽649

* 주요 연결 종속회사 기준으로 산정
* 등기임원(사내이사, 사외이사)가 제외된 정규직 + 기간제 합산 기준입니다. 기간제는 계약직, 인턴, 어시스턴트, 단기아르바이트를 포함, 단시간근무자는 제외하고 있습니다.

주요 지분증권 보유현황

(기준일: 2025년 12월 31일)

	연결종속회사							계열회사
회사명	카카오페이	카카오게임즈	카카오모빌리티	카카오엔터테인먼트	카카오픽코마	카카오엔터프라이즈	에스엠엔터테인먼트	카카오뱅크
지분율	46.1%	37.6%	57.2%	66.0%	91.1%	98.0%	41.5%	27.2%

* 상기 지분율은 발행주식총수 대비 보유주식수의 비율이며, 연결종속회사가 보유하는 지분율을 단순합산하였습니다.
* 카카오가 직접 보유한 카카오픽코마의 지분율은 72.9%, 에스엠엔터테인먼트 지분율은 21.6%입니다.