

EARNINGS RELEASE

For the quarter and the year ended December 31, 2009 | 2010. 2. 11 Investor Relations

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Disclaimers



- Financial results in this presentation includes parent base results and consolidated base results before the completion of an external review and, as such, figures may be subject to change after the completion of review.
- Daum Communications has prepared consolidated financials statements with subsidiaries which Daum holds more than 50% of shares. Subsidiaries are as follows:
 - Domestic SBU (3 subsidiaries): Namu Communications (100%)

Daum Service (100%)

Twinkle Little Star (100%)

Global SBU (1 subsidiaries): Lycos US (100%)



4Q09 & FY2009 Actual Review

1. Parent Financials

[Parent] Summary of Income Statement - Before Shopping Reclassification



Summary of Income Statement - Parent

	2008	2009	YoY	YoY(%)	4Q08	3Q09	4Q09	QoQ	QoQ(%)	YoY	YoY(%)
Revenues	233,963	244,556	10,593	4.5%	59,411	61,385	74,115	12,730	20.7%	14,703	24.7%
Search Ad	123,007	113,486	-9,520	-7.7%	31,473	27,947	31,491	3,544	12.7%	18	0.1%
Display Ad	80,578	68,759	-11,819	-14.7%	19,100	16,371	21,757	5,385	32.9%	2,657	13.9%
Shopping	17,430	48,032	30,601	175.6%	5,799	13,307	16,094	2,787	20.9%	10,295	177.5%
Transactions	13,111	14,279	1,168	8.9%	3,039	3,760	4,773	1,013	26.9%	1,734	57.0%
Operating Expenses	187,952	200,015	12,063	6.4%	49,019	47,919	58,114	10,195	21.3%	9,096	18.6%
Operating Profit	46,011	44,541	-1,470	-3.2%	10,393	13,465	16,000	2,535	18.8%	5,607	54.0%
EBITDA	67,487	67,122	-365	-0.5%	15,853	18,863	21,672	2,809	14.9%	5,819	36.7%
Net Income	45,934	31,096	-14,838	-32.3%	-1,872	13,554	9,377	-4,177	-30.8%	11,249	Profits

- Search Ad recovered, thanks to search agency switch in November last year which improved syndication CPC revenue
- · Display Ad has shown rapid growth due to economic recovery and high seasonality for corporate marketing
- Shopping business also has grown over 20% as effectiveness of shopping box continues to satisfy advertisers

[Parent] Summary of Income Statement - After Shopping Reclassification



Summary of Income Statement - Parent

	2008	2009	YoY	YoY(%)	4Q08	3Q09	4Q09	QoQ	QoQ(%)	YoY	YoY(%)
Revenues	233,963	244,556	10,593	4.5%	59,411	61,385	74,115	12,730	20.7%	14,703	24.7%
Search Ads	130,394	124,652	-5,742	-4.4%	33,634	30,763	35,008	4,244	13.8%	1,374	4.1%
Display Ads	89,233	104,827	15,595	17.5%	22,408	26,706	34,178	7,472	28.0%	11,770	52.5%
Transactions	14,337	15,077	740	5.2%	3,369	3,916	4,929	1,013	25.9%	1,560	46.3%
Operating Expenses	187,952	200,015	12,063	6.4%	49,019	47,919	58,114	10,195	21.3%	9,096	18.6%
Operating Profit	46,011	44,541	-1,470	-3.2%	10,393	13,465	16,000	2,535	18.8%	5,607	54.0%
EBITDA	67,487	67,122	-365	-0.5%	15,853	18,863	21,672	2,809	14.9%	5,819	36.7%
Net Income	45,934	31,096	-14,838	-32.3%	-1,872	13,554	9,377	-4,177	-30.8%	11,249	Profits

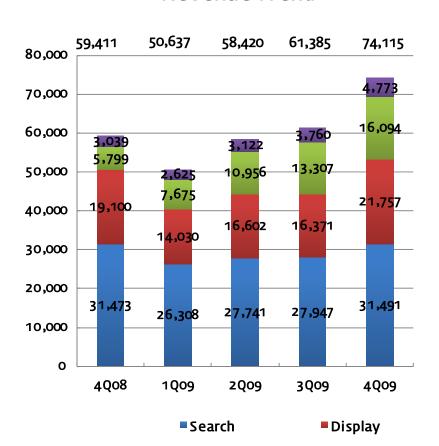
- Display Ad revenue which decreased 14.7% for the fiscal year 2009, managed to grow 17.5% compared to fiscal year 2008 due to the rapid growth from the shopping box revenue, despite the economic downturn
- Search Ad revenue which decreased 7.7% compared to the previous year, decreased 4.4% after the shopping revenue reclassification

[Parent] Summary of Income Statement - Before Shopping Reclassification

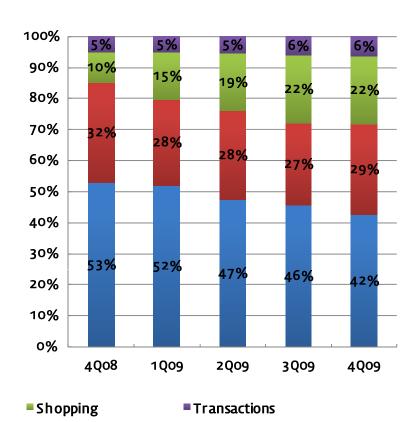


(Unit: KRW million)

Revenue Trend



Revenues Breakdown

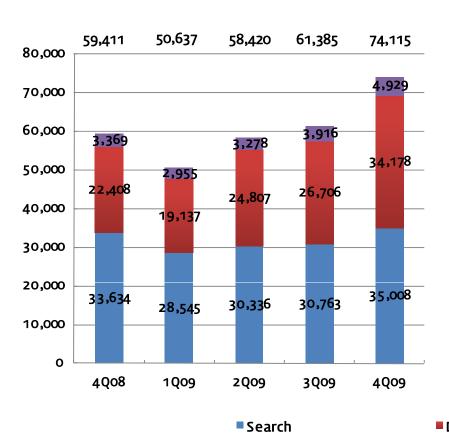


[Parent] Summary of Income Statement - After Shopping Reclassification

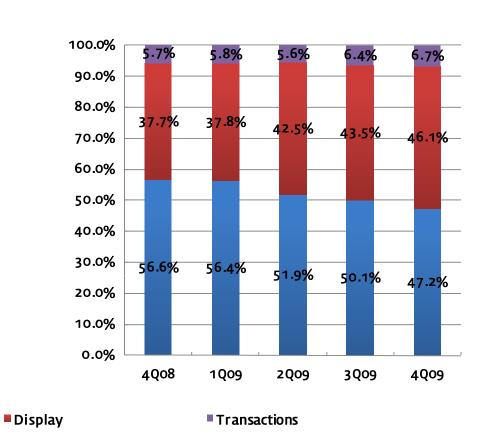


(Unit: KRW million)

Revenue Trend

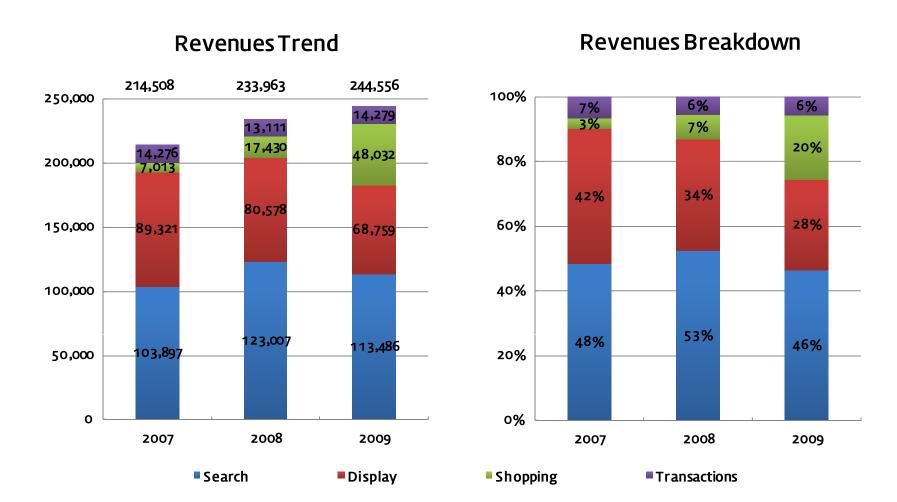


Revenue Breakdown



[Parent] Summary of Income Statement - Before Shopping Reclassification



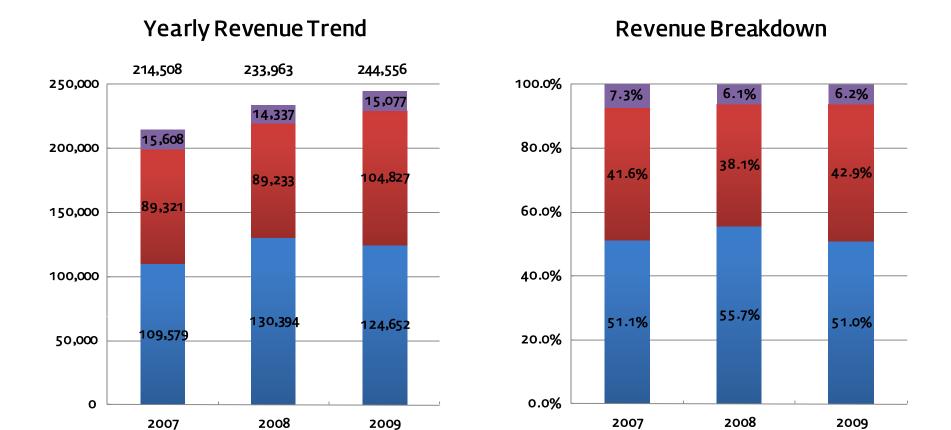


[Parent] Summary of Income Statement - After Shopping Reclassification

Search



(Unit: KRW million)



Display

Transactions

[Parent] Summary of Operating Expenses



Summary of Operating Expenses

(Unit: KRW million, %)

	2008	2009	YoY	YoY(%)	4Q08	3Q09	4Q09	QoQ	QoQ(%)	YoY	YoY(%)
Operating Expenses	187,952	200,015	12,063	6.4%	49,019	47,919	58,114	10,195	21.3%	9,096	18.6%
Labor Costs	38,156	40,126	1,970	5.2%	9,064	9,612	12,251	2,639	27.5%	3,187	35.2%
Fringe Benefits	10,102	10,286	184	1.8%	2,685	2,581	2,763	183	7.1%	79	2.9%
Rental Expenses	3,451	4,409	957	27.7%	887	1,039	1,362	323	31.1%	475	53.5%
Ad Agency Fees	29,820	33,763	3,943	13.2%	8,371	8,577	9,967	1,390	16.2%	1,596	19.1%
Commissions	51,095	53,461	2,366	4.6%	13,333	12,711	13,387	676	5.3%	54	0.4%
Outsourcing Fees	15,559	15,920	360	2.3%	3,598	4,415	4,622	208	4.7%	1,024	28.5%
Marketing	6,463	8,125	1,662	25.7%	2,808	1,159	5,343	4,184	361.1%	2,535	90.3%
Bad Debt Expenses	O	981	1,353	273	-545	273	727	454	166.2%	1,273	
D&A	21,477	22,581	1,105	5.1%	5,460	5,397	5,672	275	5.1%	211	3.9%
Others	11,830	8,010	-3,819	-32.3%	3,358	2,156	2,020	-136	-6.3%	-1,337	-39.8%

*D&A: Depreciation & Amortization

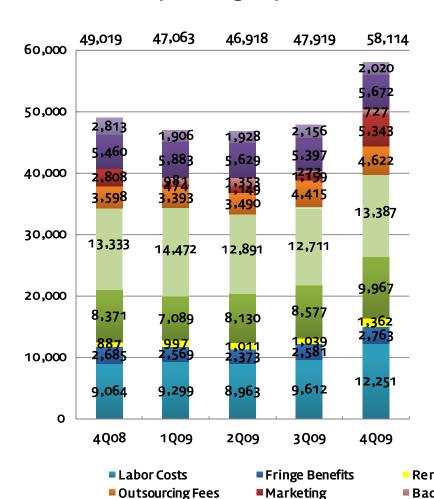
- Labor cost increased 2.6bn QoQ due to increase in the number of employees and year-end incentives
- Ad agency fees increased 1.4bn QoQ along with the advertising revenue increase
- Marketing increased 4.2bn QoQ as marketing campaigns were executed on various media including terrestrial TV

[Parent] Summary of Operating Expenses

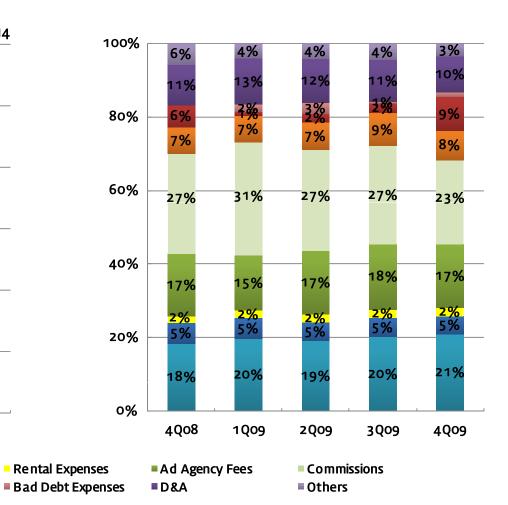


(Unit: KRW million)

Operating Expenses



% of Revenues



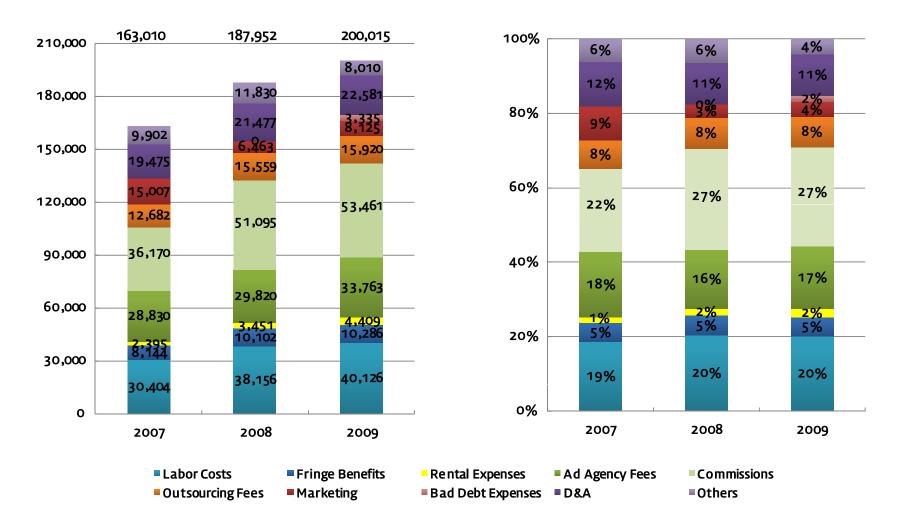
[Parent] Summary of Operating Expenses



(Unit: KRW million)

Yearly Operating Expenses

% of Revenues



[Parent] Non-operating Profit/Loss



Non operating profit/loss

	2008	2009	YoY	YoY(%)	4Q08	3Q09	4Q09	QoQ	QoQ(%)	YoY	YoY(%)
Non-operating income	47,544	5,160	-42,384	-89.1%	2,951	926	960	34	3.7%	-1,991	-67.5%
Interest income	3,080	3,081	1	0.0%	1,138	612	850	237	38.8%	-288	-25.3%
Equity method gains	2,758	160	-2,598	-94.2%	1,716	187	-94	-281	-150.3%	-1,810	-105.5%
Disposal gain of equity method investments	39,913	63	-39,849	-99.8%	-550	0	63	63		613	
Miscellaneous	1,187	1,375	188	15.8%	416	121	73	-47	-39.2%	-343	-82.4%
Others	607	481	-126	-20.7%	231	6	68	61	955.7%	-163	-70.6%
Non-operating expense	25,727	12,149	-13,578	-52.8%	12,082	874	4,153	3,279	375.0%	-7,929	-65.6%
Interest expense	2,773	1,805	-968	-34.9%	694	446	453	6	1.4%	-242	-34.8%
Impairment loss on equity method investees	3,984	41	-3,943	-99.0%	1,390	41	0	-41	-100.0%	-1,390	-100.0%
Loss on valuation of equity-method investees	13,177	3,125	-10,053	-76.3%	6,614	-815	1,466	2,281		-5,148	-77.8%
Disposal loss on tangible assets	O	1,183	1,183		0	265	918	653	246.0%	918	
Impairment loss in intangible assets	56	507	451		O	O	306	306		306	
Commissions	584	2,338	1,755	300.5%	584	8	423	415	5527.3%	-161	-27.6%
Donation	2,087	1,978	-109	-5.2%	714	589	152	-438	-74.3%	-562	-78.8%
Miscellaneous	2,579	192	-2,387	-92.6%	1,954	20	100	80	408.2%	-1,854	-94.9%
Others	487	980	493	101.2%	132	320	336	15	4.8%	204	154.6%

- Non-operating income decreased 42bn in FY2009 recording 5.2bn, due to disposal gain of equity method investments in Ergo in 2008
- Equity method valuation loss recorded 1.6bn as 0.75bn equity method loss was reflected due to sales decrease of Namu Communication from restructuring

[Parent] Equity Method Investments



Equity Method Investments

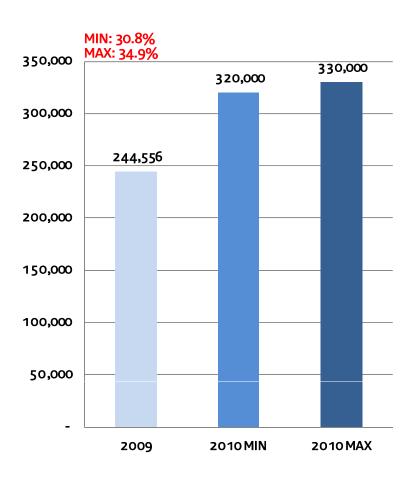
		2008			2009		20	09	20	09	20	09	20	09
Name	I	Full Yea	r	I	Full Yea	r	1	Q	2	Q	3	Q	4	Q
Name	G/L	Other G/L	Book Value	G/L	Other G/L	Book Value	G/L	Other G/L	G/L	Other G/L	G/L	Other G/L	G/L	Other G/L
Namu Communications	1,869	0	2,894	-1,025	0	1,869	5	0	-10	0	-270	0	-750	0
Daum Service	831	37	2,807	-554	0	2,253	-165	0	-8	0	-206	0	-177	0
Twinkle Little Star	-1,684	0	0	0	0	0	0	0	0	0	0	0	0	0
Daum Global Holdings	-8,725	7,391	26,007	94	-900	25,201	-6,182	1,295	4,684	-1,699	1,611	-515	-20	19
Open IPTV	-2,062	5,253	3,191	-800	0	2,391	-40	0	-178	0	-43	0	-539	0
Daum Onket	-1,255	0	927	-786	-141	0	-338	0	-244	0	-204	0	0	-141
ERGO Direct	-2,053	-567	4,402	0	-4,402	0	0	-4,402	0	0	0	0	0	0
Daesung Mimac	-549	67	849	66	88	1,002	-39	0	106	0	73	88	-74	0
Total	- 13,627	12,182	41,077	-3,006	-5,355	32,716	-6,758	-3,107	4,351	-1,699	961	-428	-1,560	-122

- As Daum no longer has substantial influence on ERGO Daum Direct, investments on ERGO Daum Direct has been reclassified as long-term available for sale securities from 2Q09.
- Gain/Loss includes impairment gain/loss on equity method investments.
- Other Gain/Loss includes capital adjustments from acquisition or disposal of equity method investments.

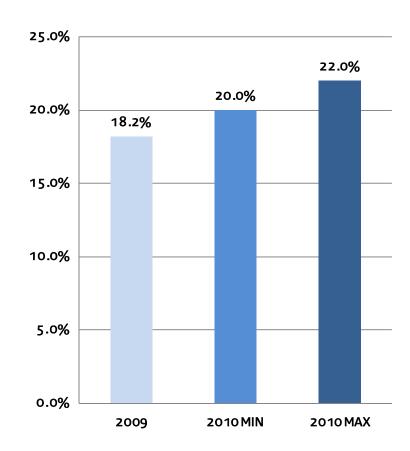
[Parent] Guidance for FY2010



Revenue Guidance



Operating Margin Guidance





4Q09 & FY2009 Actual Review

2. Consolidated Financials

[Consolidated] Summary of Income Statement



Summary of Income Statement

	2008	2009	YoY	YoY(%)	4Q08	3Q09	4Q09	QoQ	QoQ(%)	YoY	YoY(%)
Revenues	264,477	277,465	12,987	4.9%	68,805	69,140	82,138	12,998	18.8%	13,333	19.4%
Domestic SBU	237,641	248,097	10,456	4.4%	60,162	62,330	75,010	12,680	20.3%	14,848	24.7%
Global SBU	26,836	29,368	2,532	9.4%	8,643	6,810	7,128	318	4.7%	-1,515	-17.5%
Operating Expenses	223,368	277,465	54,096	24.2%	59,886	54,750	64,192	9,442	17.2%	4,306	7.2%
Operating Profit	41,109	42,006	897	2.2%	8,920	14,390	17,947	3,556	24.7%	9,027	101.2%
Domestic SBU	45,769	42,019	-3,750	-8.2%	10,592	12,865	15,006	2,141	16.6%	4,414	41.7%
Global SBU	-4,661	-13	4,647	-99.7%	-1,673	1,525	2,940	1,415	92.8%	4,613	Profits
EBITDA	64,651	66,801	2,150	3.3%	15,050	20,286	24,195	3,909	19.3%	9,145	60.8%
Net Income*	45,079	30,190	-14,888	-33.0%	-2,361	13,541	9,139	-4,401	-32.5%	11,501	Profits

- Operating profit for Domestic SBU recorded 15bn, which is 1bn less than parent based financials
- Parent based income statement reports valuation loss on equity method investees as a non operating expenses while consolidated income statement reflects operating profit and expenses of subsidiaries on operating lines.

[Consolidated] Non-operating Profit/Loss



Non-operating profit/loss

	2008	2009	YoY	YoY(%)	4Q08	3Q09	4Q09	QoQ	QoQ(%)	YoY	YoY(%)
Non-Operating Income	49,291	11,428	-37,864	-76.8%	3,456	1,231	1,213	-18	-1.4%	-2,243	-64.9%
Interest income	4,471	4,074	-397	-8.9%	1,565	833	1,097	264	31.7%	-467	-29.9%
FX transaction gain	1,760	1,162	-598	-34.0%	1,690	43	1	-41	-96.6%	-1,689	-99.9%
Disposal gain of LT AFS securities	О	2,128	2,128		0	-54	16	70	-128.8%	16	
Disposal gain of equity method investments	39,913	388	-39,524	-99.0%	-550	325	63	-262	-80.5%	613	
Gain on valuation of equity method investees	57	66	9	14.9%	-75	73	-74	-147		1	
Miscellaneous	1,979	3,469	1,490	75.3%	485	89	92	4	4.2%	-392	-81.0%
Others	1,112	140	-971	-87.4%	342	-77	17	94		-325	-95.0%
Non-Operating Expense	22,813	16,782	-6,031	-26.4%	10,759	2,186	6,598	4,412	201.9%	-4,161	-38.7%
Interest expense	2,783	1,817	-966	-34.7%	696	767	136	-631	-82.2%	-560	-80.4%
Loss on valuation of equity-method investees	6,194	1,814	-4,380	-70.7%	3,573	247	539	292	118.1%	-3,034	-84.9%
Impairment loss on LT AFS securities	2,046	1,193	-853	-41.7%	1,847	-28	-27	1	-5.0%	-1,874	
Disposal loss of equity method investments	250	1,287	1,037	415.1%	65	0	133	133		68	104.0%
Impairment loss on equity method investments	2,583	0	-2,583	100.0%	1,390	0	0	0		-1,390	-100.0%
Impairment loss on intangible assets	1,457	598		-59.0%		0	396	396		396	
Commissions	584	2,338	1,754	300.3%	584	8	423	415	5527.3%	-161	-27.6%
Other Bad Debt Expenses	2,106	157	-1,949	-92.5%	150	-124	167	292		17	11.4%
Donations	2,115	1,983	-132	-6.2%	723	589	152	-438	-74.3%	-571	-79.0%
Miscellaneous	752	3,768	3,016	400.8%	124	24	3,671	3,647	15017.7%	3,547	2856.1%
Others	1,943	1,826	-117	-6.0%	1,607	703	1,007	304	43.2%	-600	-37.4%



Appendix

- Number of Employees
- Parent Financial Statements
- Consolidated Financial Statements

[Appendix] Number of Employees



SBU	BU	1Q08	2Q08	3Q08	4Q08	1Q09	2Q09	3Q09	4Q09	QoQ	YoY
Domestic	Daum Communications	878	909	943	968	949	939	937	954	17	-14
	Namu Communications	197	209	221	254	286	300	244	195	-49	-59
	Daum Service	113	136	190	247	273	274	330	325	-5	78
	Twinkle Little Star	33	33	33	33	33	32	20	14	-6	-19
	Domestic Subtotal	1,221	1,287	1,387	1,502	1,541	1,545	1,531	1,488	-43	-14
Global	Lycos	79	82	81	82	56	54	48	47	-1	-35
	Global Subtotal	79	82	81	82	56	54	48	47	-1	-35
Total Cons	olidated Employees	1,300	1,369	1,468	1,584	1,597	1,599	1,579	1,535	-44	-49

^{*} Note: The above number of employees include full-time and part-time employees

[Appendix] Parent Financials



Summary of Income Statement

	2008	2009	YoY '	YoY(%)	4Q08	3Q09	4Q09	QoQ	QoQ(%)	YoY	YoY(%)
Operating revenues	233,963	244,556	10,593	4.5%	59,411	61,385	74,115	12,730	20.7%	14,703	24.7%
Operating expenses	187,952	200,015	12,063	6.4%	49,019	47,919	58,114	10,195	21.3%	9,096	18.6%
Operating profit	46,011	44,541	-1,470	-3.2%	10,393	13,465	16,000	2,535	18.8%	5,607	54.0%
Non-operating income	47,544	5,160	-42,384	-89.1%	2,951	926	960	34	3.7%	-1,991	-67.5%
Interest income	3,080	3,081	1	0.0%	1,138	612	850	237	38.8%	-288	-25.3%
Gain on valuation of equity-method investees	2,758	160	-2,598	-94.2%	1,716	187	-94	-281	-150.3%	-1,810	-105.5%
Gain on disposal of equity-method investments	39,913	63	-39,849	-99.8%	-550	0	63	63		613	
Non-operating expense	25,727	12,149	-13,578	-52.8%	12,082	874	4,153	3,279	375.0%	-7,929	-65.6%
Interest expense	2,773	1,805	-968	-34.9%	694	446	453	6	1.4%	-242	-34.8%
Impairment loss of equity-method investees	3,984	41	-3,943	-99.0%	1,390	41	0	-41		-1,390	
Loss on valuation of equity-method investees	13,177	3,125	-10,053	-76.3%	6,614	-815	1,466	2,281		-5,148	-77.8%
Donation	2,087	1,978	-109	-5.2%	714	589	152	-438	-74.3%	-562	-78.8%
Income before tax expense	67,828	37,552	-30,276	-44.6%	1,262	13,517	12,807	-710	-5.3%	11,545	914.9%
Income tax expense	21,894	6,455	-15,438	-70.5%	3,134	-37	3,430	3,467		297	9.5%
Net income	45,934	31,096	-14,838	-32.3%	-1,872	13,554	9,377	-4,177	-30.8%	11,249	Profits

[Appendix] Parent Financials



Balance Sheet

	2007	2008	1Q09	2Q09	3Q09	4Q09	QoQ	QoQ(%)	YoY	YoY(%)
Total assets	220,875	283,193	254,855	264,517	278,261	297,485	19,224	6.9%	14,292	5.0%
1. Current assets	87,957	141,677	117,672	124,178	130,214	160,171	29,957	23.0%	18,494	13.1%
Quick assets	87,957	141,677	117,672	124,178	130,214	160,171	29,957	23.0%	18,494	13.1%
2. Non-current assets	132,918	141,516	137,183	140,338	148,047	137,314	-10,733	-7.2%	-4,202	-3.0%
Investments	59,689	51,576	48,876	53,021	58,288	56,116	-2,172	-3.7%	4,540	8.8%
Tangible assets	53,904	76,421	66,240	62,873	63,232	55,299	-7,933	-12.5%	-21,122	-27.6%
Intangible assets	11,658	10,170	16,782	16,004	15,074	14,395	-679	-4.5%	4,225	41.5%
Other non-current assets	7,667	3,349	5,285	8,440	11,452	11,505	53	0.5%	8,156	243.5%
Total liabilities	106,570	108,856	82,925	81,640	80,532	87,915	7,383	9.2%	-20,941	-19.2%
1. Current liabilities	70,407	86,305	80,449	77,697	76,320	77,786	1,466	1.9%	-8,519	-9.9%
2. Non-current liabilities	36,163	22,551	2,477	3,943	4,212	10,129	5,917	140.5%	-12,422	-55.1%
Total shareholders' equity	114,305	174,337	171,930	182,877	197,728	209,570	11,842	6.0%	35,233	20.2%
1. Stockholders' equity	6,443	6,482	6,482	6,482	6,501	6,529	28	0.4%	47	0.7%
2. Additional paid-in capital	129,822	133,522	133,522	133,584	135,438	138,262	2,824	2.1%	4,740	3.5%
3. Capital Adjustments	5,604	9,544	9,909	10,381	10,458	10,469	11	0.1%	925	9.7%
4. Other Cumulative Gains/Losses	-16,707	-10,288	-8,904	-10,814	-11,211	-11,255	-44	0.4%	-967	9.4%
5. Retained Earnings (Deficit)	-10,857	35,077	30,922	43,242	56,543	65,565	9,022	16.0%	30,488	86.9%
Cash(1)*	21,515	81,607	62,822	70,487	80,225	100,591	20,366	25.4%	18,984	23.3%
Interest-bearing Debt(2)	38,117	35,924	19,796	19,846	19,899	19,953	54	0.3%	-15,971	-44.5%
Net Cash(1-2)	-16,603	45,683	43,026	50,641	60,326	80,638	20,312	33.7%	34,955	76.5%

[Appendix] Parent Financials



Cash Flow Statement

	2007	2008	2009
1. Cash flows from operating activities	56,697	59,217	55,989
Net income	15,634	45,934	31,096
Depreciation	15,307	17,390	16,912
Amortization	4,168	4,087	5,669
Bad Debt Expenses	0	O	3,335
Accrual of severance benefits	0	2,501	3,245
Loss (gain) on foreign currency translation, net	-4	-104	-2
Loss (gain) on valuation of equity-method investments, net	36,285	10,420	2,965
Loss (gain) on disposal of equity-method investment, net	-6,194	-39,844	70
Decrease (increase) in working capital	-12,118	10,701	-11,791
Others	3,619	8,133	4,490
2. Cash flows from investing activities	-19,942	-38,709	
Decrease (increase) of securities or financial instruments	3,117	-37,071	9,881
Disposal (acquisition) of equity-method investments	5,350	42,951	8
Recovery of loans (lending)	-3,234	4,244	104
Disposal (acquisition) of PPE	-21,458	-19,019	-10,778
Disposal (acquitisition) of real property, buildilngs	-519	-20,804	-118
Decrease (increase) in intangible assets	-3,780	-2,655	-2,352
Others	582	-6,354	-16,237
3. Cash flows from financing activities	-21,971	1,818	-6,896
Proceeds from (repayment of) short-term borrowings	-21,402	0	0
Increase (repayment) of bonds	15,000	0	0
Increase (decrease) of current portion of long-term debts	-30,352	-2,384	-15,368
Proceeds from exercise of stock option	14,786	3,264	3,679
Others	-4	937	4,793
4. Net increase of cash (1+2+3)	14,784	22,326	29,601
5. Beginning of the year	2,680	17,465	39,790
6. End of the year (5+6)	17,465	39,790	

[Appendix] Consolidated Financials



Summary of Income Statement

	2008	2009	YoY	YoY(%)	4Q08	3Q09	4Q09	QoQ	QoQ(%)	YoY	YoY(%)
Revenues	264,477	277,465	12,987	4.9%	68,805	69,140	82,138	12,998	18.8%	13,333	19.4%
Domestic SBU	237,641	248,097	10,456	4.4%	60,162	62,330	75,010	12,680	20.3%	14,848	24.7%
Global SBU	26,836	29,368	2,532	9.4%	8,643	6,810	7,128	318	4.7%	-1,515	-17.5%
Operating Expenses	223,368	235,459	12,090	5.4%	59,886	54,750	64,192	9,442	17.2%	4,306	7.2%
Operating Profit	41,109	42,006	897	2.2%	8,920	14,390	17,947	3,556	24.7%	9,027	101.2%
Domestic SBU	45,769	42,019	-3,750	-8.2%	10,592	12,865	15,006	2,141	16.6%	4,414	41.7%
Global SBU	-4,661	-13	4,647	-99.7%	-1,673	1,525	2,940	1,415	92.8%	4,613	Profits
Non-operating profit	49,291	11,428	-37,864	-76.8%	3,456	1,231	1,213	-18	-1.4%	-2,243	-64.9%
Non-operating expenses	22,813	16,782	-6,031	-26.4%	10,759	2,186	6,598	4,412	201.9%	-4,161	-38.7%
Tax expense	67,587	36,652	-30,935	-45.8%	3,909	-362	3,545	3,908	-1078.4%	-364	-9.3%
Net Income	44,991	30,201	-14,790	-32.9%	-2,292	13,798	9,016	-4,781	-34.7%	11,309	Profits
Profit of Minority Interests	-88	11	98	-112.4%	69	257	-123	-380	-147.8%	-192	Loss
Profit of Controlling Company*	45,079	30,190	-14,888	-33.0%	-2,361	13,541	9,139	-4,401	-32.5%	11,501	Profits

[Appendix] Consolidated Financials



Balance Sheet

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	2007	2008	1Q09	2Q09	3Q09	4Q09	QoQ	QoQ(%)	YoY	YoY(%)
Total assets	234,009	300,748	275,347	280,273	291,208	307,151	15,943	5.5%	6,403	2.1%
1. Current assets	126,647	172,677	135,414	161,803	168,516	194,106	25,590	15.2%	21,429	12.4%
Quick assets	126,647	172,677	135,414	161,803	168,516	194,106	25,590	15.2%	21,429	12.4%
2. Non-current assets	107,362	128,071	139,932	118,470	122,693	113,045	-9,648	-7.9%	-15,026	-11.7%
Investments	30,189	31,976	43,818	22,917	26,790	25,520	-1,270	-4.7%	-6,456	-20.2%
Tangible assets	55,667	78,925	71,553	67,439	67,139	58,864	-8,275	-12.3%	-20,061	-25.4%
Intangible and other non-current assets	12,302	11,078	16,393	15,556	14,506	13,725	-781	-5.4%	2,647	23.9%
Total Liabilities	9,204	6,092	8,168	12,558	14,258	14,935	677	4.7%	8,843	145.2%
1. Current Liabilities	119,231	125,391	105,026	100,145	95,404	99,404	4,000	4.2%	-25,987	-20.7%
2. Non-current Liabilities	82,947	102,779	102,664	97,568	92,783	88,953	-3,830	-4.1%	-13,826	-13.5%
Total shareholders' equity	36,285	22,613	2,362	2,576	2,621	10,451	7,830	298.7%	-12,162	-53.8%
1. Stockholders' equity	114,778	175,357	170,320	180,129	195,804	207,747	11,943	6.1%	32,390	18.5%
2. Additional paid-in capital	6,443	6,482	6,482	6,482	6,501	6,529	28	0.4%	47	0.7%
3. Capital Adjustments	120,056	132,023	132,023	132,085	133,338	136,084	2,746	2.1%	4,061	3.1%
4. Other cumulative gain/loss	5,599	10,131	10,873	11,433	11,431	10,850	-581	-5.1%	719	7.1%
5. Retained earnings	-6,865	-8,694	-7,672	-10,289	-9,990	-9,646	344	-3.4%	-952	11.0%
6. Minority interests	-10,434	35,510	28,688	40,560	54,525	64,084	9,559	17.5%	28,574	80.5%
Total assets	-21	-95	-74	-143	О	-153	-153		-58	61.1%
Cash(1)*	52,099	100,293	69,614	99,849	109,673	128,088	18,415	16.8%	27,795	27.7%
Interest-bearing Debt(2)	38,147	36,930	20,898	19,996	19,899	19,953	54	0.3%	-16,977	-46.0%
Net Cash(1-2)	13,952	63,362	48,717	79,852	89,774	108,135	18,361	20.5%	44,773	70.7%

[Appendix] Consolidated Financials



Cash Flow Statement

	FY2007	FY2008	FY2009
Cash flows from operating activities	53,453	59,445	54,995
Net Income (Loss)	16,013	45,079	30,190
Depreciation	17,544	18,986	19,064
Amortization	12,905	4,557	5,731
Impairment loss(gain) on intangible assets, net	11,601	1,457	598
Accrual of severance benefits	2,272	3,561	5,849
Loss (gain) on foreign currency translation, net	-42	-669	143
Loss (gain) on valuation of equity-method investees, net	13,142	6,137	1,748
Loss (gain) on disposal of equity-method investment, net	-6,249	-39,663	898
Decrease (increase) in working capital	-16,783	8,050	-15,335
Others	3,050	11,949	6,108
2. Cash flows from investing activities	-40,393	-27,933	-25,890
Decrease (increase) of securities or financial instruments	-21,236	-15,142	2,398
Decrease (increase) in equity method investments	5,350	37,291	-540
Disposal (acquisition) of plant & equipment	-22,204	-23,763	-11,485
Disposal (acquisition) of real property & buildings	-519	-20,761	-371
Disposal (acquisition) of intangible assets	-3,824	-2,760	-2,563
<u>Others</u>	2,039	-2,799	-13,329
3. Cash flows from financing activities	-22,095	1,118	-7,009
Proceeds from (repayment of) short-term borrowings	-21,402	О	0
Proceeds from (repayment of) long-term borrowings	O	О	-810
Increase (repayment) of bonds	-5,000	О	0
Increase (repayment) of current portion of long-term debts	-10,352	-989	-15,368
Increase (decrease) in capital lease obligation	O	-1,395	0
Proceeds from exercise of stock option	14,786	3,264	3,679
Others	-128	237	5,489
4. Cash flows from foreign currency translation	277	399	-899
5. Cash flows from changes in subsidiaries	0	76	0
6. Net increase of cash (1+2+3+4+5)	-8,758	33,105	21,195
7. Beginning of the year	32,272	23,514	
8. End of the year (6+7)	23,514	56,619	77,814

