

# 연결손익계산서 (K-IFRS)

(단위: 백만원)	1Q16	2Q16	3Q16	4Q16	2016	1Q17	2Q17	3Q17	4Q17	2017	1Q18	2Q18	2018
<b>매출액</b>	<b>242,483</b>	<b>376,519</b>	<b>391,391</b>	<b>453,839</b>	<b>1,464,233</b>	<b>443,787</b>	<b>468,443</b>	<b>515,413</b>	<b>544,685</b>	<b>1,972,326</b>	<b>555,421</b>	<b>588,933</b>	<b>1,144,355</b>
광고플랫폼	129,385	136,203	126,925	141,482	533,995	133,302	151,398	151,491	159,539	595,729	154,644	166,381	321,025
오버일 광고 매출 비중	45%	46%	50%	52%	48%	53%	54%	58%	61%	56%	61%	61%	61%
콘텐츠플랫폼	91,588	190,405	198,365	221,521	701,879	223,694	234,394	261,495	265,891	985,474	285,613	302,768	588,281
게임 콘텐츠	70,315	78,293	78,461	93,186	320,825	80,288	78,653	93,947	89,149	342,037	105,591	111,638	217,229
뮤직 콘텐츠	3,378	90,501	95,519	106,940	296,338	110,324	117,089	122,067	129,006	478,540	126,269	130,641	256,730
기타 콘텐츠	17,895	21,611	24,385	21,395	85,286	33,081	38,653	45,481	47,681	164,896	53,753	60,669	114,421
기타	21,509	49,911	66,101	90,836	228,358	86,791	82,651	102,427	119,255	391,123	115,165	119,784	234,949
<b>영업비용</b>	<b>221,394</b>	<b>349,900</b>	<b>361,136</b>	<b>415,668</b>	<b>1,348,098</b>	<b>405,453</b>	<b>423,804</b>	<b>468,047</b>	<b>509,643</b>	<b>1,806,947</b>	<b>545,020</b>	<b>561,343</b>	<b>1,106,363</b>
인건비	62,282	75,734	76,716	83,776	298,507	84,808	88,064	84,668	102,602	360,141	109,973	107,933	217,906
복리후생비	10,448	16,001	12,566	15,085	54,099	12,757	12,992	13,499	13,447	52,695	15,258	15,890	31,148
감가상각비	13,005	14,460	14,317	14,412	56,195	14,816	14,919	15,338	15,659	60,733	15,985	16,268	32,253
지급입자료	5,340	7,408	8,059	8,467	29,274	8,751	8,886	9,242	9,236	36,115	10,210	11,069	21,279
지급수수료	64,923	142,980	146,618	161,997	516,517	160,386	178,765	189,755	201,456	730,363	210,281	223,014	433,295
광고선전비	7,709	15,967	23,936	36,141	83,753	24,959	21,929	33,460	36,105	116,453	47,941	45,311	93,252
대손상각비	814	-1,332	-1,823	1,182	-1,159	141	45	-144	1,112	1,154	877	926	1,803
무형자산상각비	8,487	16,718	15,107	17,273	57,584	16,773	16,352	16,439	19,521	69,085	14,583	16,749	31,332
콘텐츠수수료	17,369	19,655	22,913	19,794	79,731	24,923	28,321	33,658	34,448	121,350	39,988	45,685	85,672
광고대행수수료	20,580	20,937	19,357	22,654	83,527	19,051	23,974	21,975	23,576	88,577	22,390	23,695	46,085
행사비	116	374	294	1,002	1,786	110	327	407	943	1,787	383	751	1,134
상품원가	3,894	13,426	16,386	25,992	59,698	30,344	21,229	39,939	41,735	133,247	46,835	42,860	89,695
기타	6,429	7,574	6,690	7,893	28,586	7,634	8,001	9,810	9,803	35,247	10,315	11,193	21,508
<b>영업이익</b>	<b>21,090</b>	<b>26,619</b>	<b>30,256</b>	<b>38,171</b>	<b>116,135</b>	<b>38,333</b>	<b>44,638</b>	<b>47,366</b>	<b>35,042</b>	<b>165,380</b>	<b>10,402</b>	<b>27,590</b>	<b>37,992</b>
영업이익률(%)	8.7%	7.1%	7.7%	8.4%	7.9%	8.6%	9.5%	9.2%	6.4%	8.4%	1.9%	4.7%	3.3%
<b>기타수익</b>	<b>3,438</b>	<b>2,206</b>	<b>3,744</b>	<b>15,869</b>	<b>25,257</b>	<b>2,388</b>	<b>3,784</b>	<b>16,148</b>	<b>13,927</b>	<b>36,247</b>	<b>12,858</b>	<b>12,504</b>	<b>25,363</b>
대손충당금환입	0	0	0	0	0	3	0	0	0	3	50	0	50
유형자산처분이익	546	35	99	682	1,363	19	332	103	133	588	35	164	200
지분법주식처분이익	966	757	1,496	9,161	12,380	267	527	11,164	10,258	22,216	6,902	2,876	9,779
잡이익	1,737	861	1,581	2,048	6,227	1,848	2,266	2,943	2,784	9,841	3,316	5,584	8,900
기타	189	552	567	3,978	5,288	252	659	1,938	751	3,601	2,554	3,880	6,434
<b>기타비용</b>	<b>5,839</b>	<b>5,179</b>	<b>6,329</b>	<b>14,059</b>	<b>31,406</b>	<b>14,952</b>	<b>9,878</b>	<b>6,181</b>	<b>59,557</b>	<b>90,568</b>	<b>14,205</b>	<b>13,415</b>	<b>27,620</b>
무형자산처분손실	0	0	12	-6	7	2	0	58	106	165	0	256	257
무형자산손상차손	590	1,548	-32	8,087	10,193	3,963	4,205	24	44,045	52,238	146	48	194
지분법주식처분손실	0	27	295	0	322	0	10	-10	4,032	4,031	1,483	32	1,516
지분법주식손상차손	261	7	0	1,936	2,203	7,170	0	545	6,143	13,858	5,761	2,351	8,113
지급수수료	131	836	383	536	1,886	917	809	1,401	1,430	4,557	1,133	2,292	3,425
기부금	691	379	1,650	1,345	4,065	523	1,639	1,802	714	4,679	254	5,213	5,467
잡손실	2,450	1,444	1,703	857	6,454	787	1,219	529	150	2,685	778	1,484	2,261
기타	1,716	939	2,318	1,305	6,278	1,591	1,995	1,834	2,937	8,356	4,650	1,737	6,388
<b>금융수익</b>	<b>3,756</b>	<b>9,081</b>	<b>2,648</b>	<b>9,187</b>	<b>24,673</b>	<b>4,737</b>	<b>4,585</b>	<b>11,390</b>	<b>58,234</b>	<b>78,947</b>	<b>14,559</b>	<b>35,388</b>	<b>49,947</b>
이자수익	2,737	2,565	1,966	2,224	9,492	2,319	3,122	3,256	5,892	14,589	8,479	11,232	19,711
배당금수익	413	246	0	0	659	0	78	81	2,323	2,481	69	223	292
외환차익	82	4,879	205	687	5,852	204	105	251	249	809	1,766	4,363	6,129
외화환산이익	503	1,137	449	6,258	8,347	116	1,237	1,009	-1,888	474	360	18,464	18,824
파생상품평가이익	-2	23	3	-1	22	-22	0	0	51,731	51,708	0	0	0
파생상품거래이익	24	0	24	20	69	30	0	0	0	30	0	0	0
매도가능증권처분이익	0	231	0	0	231	2,090	42	6,795	-72	8,855	3,149	15	3,164
기타	0	0	0	0	0	0	0	0	0	0	736	1,092	1,828
<b>금융비용</b>	<b>3,276</b>	<b>9,351</b>	<b>7,106</b>	<b>4,246</b>	<b>23,979</b>	<b>9,895</b>	<b>3,540</b>	<b>3,116</b>	<b>29,193</b>	<b>45,744</b>	<b>8,585</b>	<b>7,140</b>	<b>15,725</b>
이자비용	1,942	5,487	3,500	3,379	14,308	3,081	2,918	3,018	2,223	11,240	2,430	2,150	4,580
외환차손	237	527	151	645	1,560	205	60	250	436	951	1,052	235	1,287
외화환산손실	1,097	763	3,455	-393	4,921	6,268	562	-169	3,527	10,188	2,316	-765	1,550
사채상환손실	0	2,575	0	0	2,575	0	0	0	0	0	0	0	0
만기보유증권평가손실	1	0	0	0	1	0	0	0	0	0	0	0	0
매도가능증권처분손실	0	0	0	217	217	342	0	17	0	358	0	617	617
매도가능증권손상차손	0	0	0	109	109	0	0	0	9,753	9,753	0	30	30
매도가능증권평가손실	0	0	0	0	0	0	0	0	0	0	2,788	4,590	7,378
파생상품평가손실	0	0	0	288	288	0	0	0	13,253	13,253	0	283	283
<b>지분법이익</b>	<b>-2,513</b>	<b>-2,237</b>	<b>-2,122</b>	<b>-3,511</b>	<b>-10,384</b>	<b>-2,367</b>	<b>-3,570</b>	<b>-2,535</b>	<b>17,509</b>	<b>9,036</b>	<b>22,151</b>	<b>5,083</b>	<b>27,234</b>
지분법이익	156	262	688	-92	1,015	1,777	172	170	24,356	26,475	28,490	8,614	37,105
지분법손실	2,669	2,500	2,811	3,419	11,399	4,144	3,742	2,705	6,847	17,438	6,339	3,531	9,870
<b>계속사업법인세차감전순이익</b>	<b>16,656</b>	<b>21,139</b>	<b>21,089</b>	<b>41,412</b>	<b>100,296</b>	<b>18,244</b>	<b>36,020</b>	<b>63,071</b>	<b>35,962</b>	<b>153,298</b>	<b>37,181</b>	<b>60,011</b>	<b>97,191</b>
계속사업법인세비용	5,707	7,900	7,463	13,771	34,840	-36,241	23,518	23,170	17,758	28,204	22,531	34,527	57,058
계속사업연결당기순이익	10,950	13,239	13,626	27,641	65,455	54,486	12,503	39,902	18,204	125,094	14,649	25,484	40,134
중단사업순이익	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>연결당기순이익</b>	<b>10,950</b>	<b>13,239</b>	<b>13,626</b>	<b>27,641</b>	<b>65,455</b>	<b>54,486</b>	<b>12,503</b>	<b>39,902</b>	<b>18,204</b>	<b>125,094</b>	<b>14,649</b>	<b>25,484</b>	<b>40,134</b>
지배지분순이익	13,176	8,834	12,215	23,449	57,674	53,715	11,303	32,055	11,524	108,597	13,854	21,356	35,210
비지배지분순이익	-2,226	4,405	1,411	4,191	7,781	771	1,199	7,847	6,680	16,497	796	4,128	4,924
<b>EBITDA</b>	<b>42,582</b>	<b>57,797</b>	<b>59,679</b>	<b>69,856</b>	<b>229,914</b>	<b>69,922</b>	<b>75,910</b>	<b>79,143</b>	<b>70,222</b>	<b>295,198</b>	<b>40,970</b>	<b>60,607</b>	<b>101,577</b>

QoQ	QoQ(%)	YoY	YoY(%)
<b>+33,512</b>	<b>+6.0%</b>	<b>+120,491</b>	<b>+25.7%</b>
<b>+11,738</b>	<b>+7.6%</b>	<b>+14,984</b>	<b>+9.9%</b>
<b>0.4%p</b>	<b>-</b>	<b>6.9%p</b>	<b>-</b>
<b>+17,155</b>	<b>+6.0%</b>	<b>+68,374</b>	<b>+29.2%</b>
<b>+6,048</b>	<b>+5.7%</b>	<b>+32,986</b>	<b>+41.9%</b>
<b>+4,192</b>	<b>+3.3%</b>	<b>+13,372</b>	<b>+11.4%</b>
<b>+6,916</b>	<b>+12.9%</b>	<b>+22,016</b>	<b>+57.0%</b>
<b>+4,619</b>	<b>+4.0%</b>	<b>+37,133</b>	<b>+44.9%</b>
<b>+16,324</b>	<b>+3.0%</b>	<b>+137,539</b>	<b>+32.5%</b>
<b>-2,040</b>	<b>-1.9%</b>	<b>+19,869</b>	<b>+22.6%</b>
<b>+632</b>	<b>+4.1%</b>	<b>+2,898</b>	<b>+22.3%</b>
<b>+283</b>	<b>+1.8%</b>	<b>+1,34</b>	

# 연결재무상태표(K-IFRS)

(단위: 백만원)

계정과목	2016.12.31	2017.03.31	2017.06.30	2017.09.30	2017.12.31	2018.03.31	2018.06.30
<b>자 산</b>							
<b>유동자산</b>	<b>1,216,958</b>	<b>1,234,450</b>	<b>1,520,075</b>	<b>2,143,548</b>	<b>1,993,096</b>	<b>3,218,752</b>	<b>3,005,101</b>
현금및현금성자산	641,644	618,541	744,582	953,532	1,116,793	1,797,944	1,670,638
단기금융상품	236,748	273,176	372,168	440,407	394,152	977,562	876,752
파생상품자산	3,942	1,919	1,919	1,919	53,650	217	217
매출채권	173,853	166,003	177,099	185,940	179,238	180,628	173,920
기타금융자산	83,340	84,597	91,965	301,392	134,445	121,069	124,806
재고자산	12,555	12,691	15,526	15,173	21,560	22,491	34,626
기타유동자산	64,876	77,522	116,816	245,184	93,258	118,840	124,142
<b>비유동자산</b>	<b>4,267,159</b>	<b>4,260,188</b>	<b>4,289,978</b>	<b>4,350,550</b>	<b>4,356,332</b>	<b>4,506,122</b>	<b>4,731,616</b>
장기금융상품	10,000	10,000	10,559	10,508	10,472	10,685	12,101
장기매도가능증권	93,182	106,633	116,231	172,651	160,038	215,466	403,086
관계기업투자	117,076	98,155	120,928	134,655	161,950	210,444	235,688
기타비유동금융자산	35,269	37,567	36,670	34,535	40,092	44,710	46,818
유형자산	253,854	263,425	267,044	264,623	271,044	277,416	275,741
무형자산	3,733,166	3,719,432	3,713,619	3,703,579	3,689,582	3,710,940	3,720,578
기타비유동자산	6,585	6,706	6,451	9,436	8,789	8,751	7,560
이연법인세자산	18,028	18,270	18,475	20,563	14,366	27,709	30,044
<b>자 산 총 계</b>	<b>5,484,117</b>	<b>5,494,638</b>	<b>5,810,052</b>	<b>6,494,098</b>	<b>6,349,428</b>	<b>7,724,874</b>	<b>7,736,717</b>
<b>부 채</b>							
<b>유동부채</b>	<b>806,020</b>	<b>770,121</b>	<b>832,658</b>	<b>1,060,838</b>	<b>1,040,863</b>	<b>1,201,099</b>	<b>1,697,822</b>
매입채무및기타채무	263,130	247,581	256,083	264,211	280,380	313,583	325,369
기타유동금융부채	17,228	10,783	16,275	17,511	42,247	24,241	21,317
미지급법인세	30,944	34,482	40,950	114,476	115,123	147,062	50,178
충당부채	1,350	1,325	1,179	586	1,934	2,356	3,999
기타유동부채	285,727	300,484	356,598	505,793	428,789	480,069	538,792
단기차입금	200,224	152,075	154,197	150,435	307	460	0
미지급배당금	0	16,000	0	0	0	13,470	0
유동성장기차입금	42	17	0	452	169,830	219,858	758,166
파생상품부채	7,375	7,375	7,375	7,375	2,254	0	0
<b>비유동부채</b>	<b>975,153</b>	<b>977,551</b>	<b>985,241</b>	<b>988,035</b>	<b>800,745</b>	<b>771,624</b>	<b>253,191</b>
비유동매입채무 및 기타채무	2,396	2,440	1,987	2,487	1,547	670	821
장기차입금	250	250	0	0	0	6,484	2,000
회사채	319,255	319,329	319,449	319,527	149,777	99,852	39,926
전환사채	476,422	476,341	476,563	474,794	471,031	468,417	0
비유동충당부채	4,099	4,227	4,353	4,037	4,211	4,232	4,893
순확정급여부채	1,440	6,967	12,203	17,220	1,963	6,473	14,027
기타장기종업원급여부채	28,373	30,021	31,618	33,064	32,075	34,236	36,397
이연법인세부채	142,919	137,839	138,929	136,387	139,502	150,186	153,904
기타비유동금융부채	0	138	139	518	640	1,074	1,223
<b>부 채 총 계</b>	<b>1,781,173</b>	<b>1,747,672</b>	<b>1,817,899</b>	<b>2,048,873</b>	<b>1,841,609</b>	<b>1,972,723</b>	<b>1,951,013</b>
<b>자 본</b>							
자본금	33,858	33,908	33,941	33,970	34,004	38,187	38,193
자본잉여금	3,105,014	3,103,430	3,235,681	3,552,564	3,603,587	4,752,062	4,739,692
기타자본항목	-11,232	-10,935	-9,446	-7,827	-6,026	-4,570	-2,917
기타포괄손익누계액	920	-3,006	-1,335	8,084	-4,968	-19,144	-21,192
이익잉여금	303,952	347,660	358,964	391,019	402,542	416,165	440,588
비지배지분	270,432	275,908	374,349	467,416	478,681	569,450	591,341
<b>자 본 총 계</b>	<b>3,702,944</b>	<b>3,746,966</b>	<b>3,992,153</b>	<b>4,445,225</b>	<b>4,507,820</b>	<b>5,752,151</b>	<b>5,785,704</b>
<b>부채와자본총계</b>	<b>5,484,117</b>	<b>5,494,638</b>	<b>5,810,052</b>	<b>6,494,098</b>	<b>6,349,428</b>	<b>7,724,874</b>	<b>7,736,717</b>



# 별도재무상태표(K-IFRS)

(단위: 백만원)

계정과목	2016.12.31	2017.03.31	2017.06.30	2017.09.30	2017.12.31	2018.03.31	2018.06.30
<b>자 산</b>							
<b>유동자산</b>	<b>511,067</b>	<b>493,467</b>	<b>519,002</b>	<b>870,913</b>	<b>632,508</b>	<b>1,677,009</b>	<b>1,350,858</b>
현금및현금성자산	279,217	261,861	187,675	417,539	388,574	997,491	747,162
단기금융상품	37,190	16,899	118,695	98,223	14,834	474,376	402,011
파생상품자산	0	0	0	0	0	0	0
매출채권	95,980	77,233	80,744	83,978	77,955	80,305	73,810
기타금융자산	73,826	109,965	103,587	236,590	128,318	98,893	102,457
재고자산	3,483	3,647	6,431	8,033	5,508	6,907	6,781
기타유동자산	21,371	23,862	21,869	26,549	17,319	19,038	18,636
<b>비유동자산</b>	<b>4,318,230</b>	<b>4,345,826</b>	<b>4,343,702</b>	<b>4,404,420</b>	<b>4,324,369</b>	<b>4,388,836</b>	<b>4,689,080</b>
장기금융상품	10,000	10,000	10,000	10,000	10,000	10,000	10,000
장기매도가능증권	55,437	54,948	57,583	108,975	97,059	95,576	236,736
종속기업,공동기업및관계기업투자	2,337,040	2,368,459	2,368,945	2,442,759	2,368,582	2,443,398	2,607,287
기타비유동금융자산	10,442	9,849	9,289	8,851	9,304	9,973	9,864
유형자산	203,866	206,547	207,211	203,381	208,084	204,132	205,992
무형자산	1,694,581	1,689,813	1,684,701	1,624,592	1,620,416	1,618,499	1,613,864
이연법인세자산	0	0	0	0	0	0	0
기타비유동자산	6,865	6,210	5,973	5,861	10,925	7,259	5,337
<b>자 산 총 계</b>	<b>4,829,297</b>	<b>4,839,293</b>	<b>4,862,703</b>	<b>5,275,333</b>	<b>4,956,878</b>	<b>6,065,845</b>	<b>6,039,938</b>
<b>부 채</b>							
<b>유동부채</b>	<b>813,859</b>	<b>760,308</b>	<b>768,571</b>	<b>972,057</b>	<b>948,931</b>	<b>1,019,728</b>	<b>1,252,991</b>
매입채무및기타채무	174,592	148,533	133,333	146,400	163,318	170,482	170,369
기타금융부채	2,400	2,610	3,441	2,756	11,099	1,994	1,551
미지급법인세	7,168	6,646	14,477	73,666	81,507	104,652	39,119
충당부채	279	173	0	0	0	0	0
단기차입금	200,000	150,000	150,000	150,000	0	0	0
미지급배당금	0	10,006	0	0	0	10,050	0
기타유동부채	429,420	442,339	467,319	599,235	693,007	732,551	1,041,952
<b>비유동부채</b>	<b>640,280</b>	<b>637,236</b>	<b>642,516</b>	<b>640,879</b>	<b>450,237</b>	<b>391,545</b>	<b>95,722</b>
비유동매입채무 및 기타채무	118	118	240	165	162	162	159
장기차입금	250	250	0	0	0	0	0
회사채	319,255	319,329	319,449	319,527	149,777	99,852	39,926
전환사채	248,928	248,990	249,052	247,122	243,197	240,267	0
교환사채	0	0	0	0	0	0	0
비유동충당부채	3,549	3,567	3,585	3,267	3,285	3,298	3,312
순확정급여부채	0	2,709	6,125	8,465	0	0	1,896
기타장기종업원급여부채	24,913	26,327	27,672	29,004	24,715	26,118	27,481
기타비유동금융부채	0	0	0	55	110	152	194
이연법인세부채	43,266	35,947	36,392	33,275	28,992	21,696	22,754
<b>부 채 총 계</b>	<b>1,454,139</b>	<b>1,397,544</b>	<b>1,411,087</b>	<b>1,612,936</b>	<b>1,399,168</b>	<b>1,411,272</b>	<b>1,348,713</b>
<b>자 본</b>							
자본금	33,858	33,908	33,941	33,970	34,004	38,187	38,193
자본잉여금	3,057,264	3,058,151	3,058,510	3,061,268	3,036,434	4,086,797	4,087,116
자본조정	-11,232	-10,935	-9,446	-7,827	-6,026	-4,570	-2,917
기타포괄손익누계액	5,046	5,001	4,400	5,895	-4,472	-10,407	-20,046
이익잉여금	290,222	355,623	364,212	569,091	497,769	544,565	588,879
<b>자 본 총 계</b>	<b>3,375,158</b>	<b>3,441,749</b>	<b>3,451,616</b>	<b>3,662,397</b>	<b>3,557,710</b>	<b>4,654,573</b>	<b>4,691,225</b>
<b>부채와자본총계</b>	<b>4,829,297</b>	<b>4,839,293</b>	<b>4,862,703</b>	<b>5,275,333</b>	<b>4,956,878</b>	<b>6,065,845</b>	<b>6,039,938</b>

## 카카오 연결인원현황

Name	2Q16	3Q16	4Q16	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	QoQ	YoY
카카오	2,541	2,655	2,630	2,627	2,603	2,538	2,446	2,529	2,533	▲4	▽70
카카오 종속회사	2,403	2,501	2,529	2,637	2,798	3,102	3,386	3,809	4,073	▲264	▲1,275
인원수 계	4,944	5,156	5,159	5,264	5,401	5,640	5,832	6,338	6,606	▲268	▲1,205

\* 상기 숫자에는 정규직 및 계약직 사원이 포함되어 있으며, 어시스턴트와 인턴은 포함되어있지 않습니다.

\* 2Q18 종속회사 (총 68개사) : (주)다음글로벌홀딩스, Path Mobile Inc Pte Ltd, (주)디케이서비스, (주)디케이테크인, (주)디케이비즈니스, DK CHINA Co., Ltd., DK CHINA YanJiao Co., Ltd., 이미지온(주), (주)버즈피아, Beijing KAKAO Co., Ltd., (주)울트라캡송, Ultra Interactive, Inc., KAKAO JAPAN Corp., (주)키즈노트, (주)카카오인베스트먼트, (주)티앤케이팩토리, (주)카카오벤처스(구, 케이큐브벤처스), 케이큐브-1호벤처투자조합, 카카오청년창업펀드, 록앤올(주), (주)카카오프렌즈, Valuepotion Pte. LTD, (주)카카오게임즈, (주)프렌즈게임즈(구,슈퍼노바일레븐), (주)엔글, Kakao Games Europe B.V(구, Daum Games Europe B.V), Kakao Games USA, Inc., (주)카카오브이엑스, 태식상무유한공사, 중국상해법인, (주)바웃타임, (주)포도트리, PT. Path Mobile Indonesia, (주)링키지랩, 카카오디지털콘텐츠펀드, 카카오성장나눔게임펀드, (주)카카오엠(구, 로엔엔터테인먼트), (주)스타실엔터테인먼트, (주)플랜에이엔터테인먼트, (주)하우스오브뮤직, (주)엠텍크루, (주)페이브엔터테인먼트, (주)크래커엔터테인먼트, 문화인, 크리스피스튜디오, (주)메가몬스터(구, 스토리플랜트), (주)파킹스퀘어, (주)넘버웍스, KVG SG PTE. LTD, 카카오-씨씨브이씨 제주 창조경제혁신 펀드, 주식회사 카카오메이커스, 주식회사 카카오브레인, 탱그램디자인연구소, 하시스, (주)케이벤처그룹, (주)카카오페이, (주)카카오모빌리티 (주)싸오, (주)제이오에이치, (주)이앤티스토리엔터테인먼트, (주)삼양씨앤씨, (주)나일론코리아미디어, (주)럭시, (주)키위플러스, Kakao G, Ground X, Ground A, 그라운드원

\* 2Q18 카카오엠 및 그 종속회사의 총 인원수는 678명 입니다.

\* 상기 종속회사는 인건비 산정에 포함된 종속회사를 나타낸 것으로 회계 기준상 연결종속회사와는 차이가 있을 수 있습니다.